



TWEED NEW HAVEN AIRPORT AUTHORITY
NOTICE OF VOTES FOR SPECIAL BOARD MEETING
APRIL 8, 2026

Members in attendance: Robert Reed, Linda Hennessey, Serena Neal-Sanjurjo, Carlos Eyzaguirre, Mark Sklarz, Ray Pompano, Ken Dagliere, David White (joined during Executive Session), Jesse Phillips, Michael Fimiani, Mark Scussel, Kevin Rocco, Dean Johnson, and Charles Page.

Members absent: John Picard

Others in attendance: Tom Rafter, Malena Zanjani, Brian Courtney, Gabriel Slaughter, James Connor, Jean Perry Phillips, Mark Zaretsky, Sandra Reiner, Thomas Cavaliere, Felipe Suriel, Marc Ricks, Sarah Smith, Hugh Manke, and Andrew King.

RESOLUTION #634: APPROVAL OF FOUR-PARTY MEMORANDUM OF UNDERSTANDING

Chairman Reed introduced Resolution No. 634, which included the full Memorandum of Understanding (“MOU”) and exhibits, authorizing the Chair or Vice Chair to execute the MOU regarding measures to be taken by the parties toward the possible resolution of pending claims. Mr. Sklarz moved to approve the resolution, and Mr. Dagliere seconded the motion. The motion carried unanimously, and Resolution No. 634 was approved.

TWEED NEW HAVEN AIRPORT AUTHORITY



RESOLUTION # 634

Approval of the Four-Party Memorandum of Understanding

WHEREAS, the Town of East Haven (the "Town") in the past three years has made claims against the Tweed-New Haven Airport Authority (the "Authority") with regards to alleged adverse impacts of airport operations on the surrounding community and potential adverse impacts related to the planned construction of the east terminal project (the "Project") and the runway extension at the Tweed New Haven Airport (the "Airport");

WHEREAS, the Town has filed an appeal to the United States Court of Appeals for the District of Columbia Circuit (the "Appeal") seeking review of the Federal Aviation Administration's approval of the Environmental Assessment of the Project and the planned runway extension, and the Appeal remains pending;

WHEREAS, the Authority has the statutory obligation to operate and develop the Airport and has leased the Airport from the City of New Haven pursuant to an Amended and Restated Lease & Operating Agreement (the "City Lease") and has entered into a Lease & Development Agreement with The New HVN, LLC (the "LLC") for development of the Project on land subleased from the Authority (the "LDA");

WHEREAS, the LLC is not only the sublessee and the developer of the Project under the LDA, but it is an intervenor in the Appeal together with the Authority;

WHEREAS, the City is the owner of the land that comprises the Airport and is the lessor under the City Lease and has reserved rights to oversee the development and operation of the Airport;

WHEREAS, the Authority, the Town, the LLC and the City (collectively the "Parties") have been engaged in discussions about resolving the many issues concerning the current use and future development of the Airport and have created a road map of steps designed to limit or avoid litigation and to assure cooperation in the permitting and construction of the Project and the future operation of the east terminal, as documented in a proposed Memorandum of Understanding (the "MOU");

TWEED NEW HAVEN AIRPORT AUTHORITY

WHEREAS, the MOU requires each of the Parties to cooperate in the adoption of certain legislation to proceed with the Project as a condition precedent to other steps in the road map and said legislation in draft form is attached as an integral part of the MOU;

WHEREAS, the Parties agree that each of them will take the necessary steps to obtain authorization to execute the MOU; and

WHEREAS, the Board of Directors (the "Board") has been briefed on the content of the MOU and has had an opportunity for thorough discussion concerning the same in the course of executive session;

NOW, THEREFORE, BE IT RESOLVED, that the Board, duly constituted, hereby authorizes the Chair or the Vice Chair of the Board to execute the MOU in substantially the same form as the MOU attached to this resolution.

MEMORANDUM OF UNDERSTANDING

Concerning the Proposed Development of a New East Terminal and Related Improvements at Tweed-New Haven Airport

1. Parties and Purpose

This MOU is entered into by and among the City of New Haven, Connecticut ("New Haven"), the Town of East Haven, Connecticut ("East Haven" or the "Town"), The New HVN LLC ("Avports"), and the Tweed-New Haven Airport Authority (the "Authority"). New Haven, East Haven, Avports, and the Authority are referred to collectively as the "Parties" and individually as a "Party."

The purpose of this MOU is to set forth a shared framework of principles, process commitments, and anticipated future definitive agreements intended to facilitate the proposed construction and operation of a new terminal and related facilities on the East Haven side of Tweed-New Haven Airport, designed to support scheduled and charter commercial airline flights and including not fewer than two thousand one hundred (2,100) parking spaces (the "East Terminal Project") while seeking equitable treatment of the Parties, community benefits, and safe, efficient, and sustainable airport operations.

2. Nature of This MOU

Except as expressly provided in Section 8 (Non-Waiver of Legal Positions), Section 11 (Confidentiality and Public Communications), Section 12 (Cooperation), Section 13 (Municipal and Regulatory Discretion; No Unlawful Contracting Away of Authority), Section 14 (No Third-Party Beneficiaries), Section 15 (Governing Law), Section 16 (Termination), and Section 17 (Miscellaneous), this MOU is intended only as a statement of present intention and a framework for continued cooperation, and does not create enforceable obligations to consummate any transaction, issue any approval, adopt any legislation, or enter into any later definitive agreement.

The Parties nevertheless intend to proceed in good faith and with commercially reasonable and diligent efforts to carry out the understandings reflected in this MOU, subject at all times to applicable law, required approvals, and the limitations stated herein.

All obligations contemplated in this MOU are dependent on the satisfaction of applicable conditions and timing requirements described herein.

The Parties intend to reach future definitive agreements among one another and with other parties (including the State of Connecticut) as needed to effectuate the terms of this MOU. To the extent Avports is a Party to any such definitive agreement, Avports shall structure commitments that are later embodied in definitive binding agreements so that such commitments bind Avports' successors and permitted assigns.

3. Joint Commitments of All Parties

Upon execution of this MOU, the Parties intend to work cooperatively as follows:

- a. Jointly advocate for legislation substantially reflecting the draft attached to this MOU as Exhibit A (the "Legislation"), including by advocating for the Legislation to the Governor and legislature urging adoption of such Legislation.
- b. Jointly advocate for the Connecticut Department of Transportation ("CDOT") to address the flooding issue experienced at Hemingway Avenue and Coe Avenue in accordance with the letter from CDOT attached as Exhibit B and confirmation that a final plan will require the approval of East Haven, and a commitment from CDOT to fund that plan without regard to whether federal funding is made available either through formula or discretionary grants.
- c. Jointly support and participate in federal grant applications, including providing necessary documentation and advocacy, to secure funding for the East Terminal Project in a manner consistent with the objectives of this MOU.

- d. Take whatever actions may be required to ensure that the airport entry/exit configuration as more particularly described in Section 4.h results in vehicles arriving at the airport predominantly from Hemmingway Avenue southbound to an entrance off of Uriah Street (accessed either via (i) Proto Drive westbound, or (ii) Coe Avenue to Silver Sands Road to Commerce Street to Magic Lane) and vehicles depart the airport predominantly from Dodge Avenue westbound to Burr Street southbound (unless the Authority and Avports resolve an interior exit drive which would connect the East Terminal parking to the intersection of Burr Street and the airport at the West Terminal).
- e. Agree upon whatever definitive agreements may be required to effectuate the terms of this MOU, and to secure whatever additional approvals may be required in order to have the authority to enter into those definitive agreements.

4. Avports and Authority Commitments Following Enabling Legislation

Upon adoption of the Legislation, Avports, with the cooperation and consent of the Authority and in consultation with New Haven and East Haven, intends to proceed as follows:

Technical review

Finalize the design of and required approvals for the East Terminal Project by engaging in a transparent and collaborative manner with New Haven and East Haven, including proactively sharing all plans and applications in a timely manner, facilitating in-person and virtual discussions with Avports staff and advisors, and inviting and incorporating feedback in the following areas (collectively the “Technical Review”):

- a. Design of on-airport improvements, including plans for the site, buildings, and parking.
- b. Design of off-airport ingress and egress as contemplated in Section 4. h.
- c. Proposals for wetlands mitigation, stormwater management, flood plain management, and other environmental matters.
- d. Identification of and applications for required approvals, including but not limited to CDOT; the Office of the State Traffic Administration ("OSTA"), the Connecticut Department of Energy and Environmental Protection (“CT DEEP”), the Federal Aviation Administration (“FAA”); and the U.S. Army Corps of Engineers (“USACE”).

Zoning application

- e. Submit a proposed text amendment to the Town of East Haven Zoning Regulations and Zoning Map establishing a new airport district that would permit the East Terminal Project, subject to all required public processes and to site plan approval by the East Haven Planning and Zoning Commission (the “Zoning Application”). Prior to submission, the applicant may consult with East Haven planning staff for procedural guidance regarding application requirements in order to prepare a complete filing. Provided, however, that: (i) permitted uses within any such airport district shall be limited to airport-related uses associated with the East Terminal Project; (ii) the amendment shall require both a site plan review application and a coastal site plan review application, each in accordance with East Haven’s zoning regulations, for review and determination by the East Haven Planning and Zoning Commission; and (iii) the site plan applications shall address traffic, environmental, and aesthetic impacts within the Town of East Haven, as well as concerns raised by CDOT, CT DEEP, and the USACE. The Town may retain, at its sole discretion, one or more independent consultants, including but not limited to planning, traffic, environmental, engineering, or land use professionals, to assist the Town in reviewing and evaluating the Zoning Application and any related submissions associated with the East Terminal Project. All such consultants shall be retained by and report solely to the Town. Avports shall be responsible for all reasonable costs and fees incurred by the Town for such consultants up to a cap to be agreed upon by Avports and the Town, and, upon request of the Town, shall deposit funds into an escrow account established by the Town for payment of such costs. The Town may draw upon such escrow to pay consultant invoices as they are incurred, up to the agreed upon cap, provided that: (i) Avports may at any time notify the Town of its intent to withdraw its Zoning Application at which time its responsibility for additional consulting expenses shall immediately cease, (ii) Avports shall retain responsibility for any consulting expenses incurred prior to such withdrawal, whether or not such expenses have been

invoiced. Avports shall be entitled to receive a refund of any funds in the escrow account not spent or obligated as of the date of such withdrawal or as of the date of the issuance of a building permit for the East Terminal Project, as applicable.

Construction staging

- f. Coordinate with the Town to stage construction in a manner that prohibits construction-related traffic generated by the East Terminal Project from using Thompson Avenue or other residential streets within East Haven. At no time shall any portion of Thompson Avenue be used for construction staging or for construction-related traffic associated with the East Terminal Project, including but not limited to (i) the segment of Thompson Avenue between the intersection of Main Street and the intersection of Dodge Avenue, and (ii) the segment of Thompson Avenue between Dodge Avenue and the airport entrance at the fixed-base operator. Coordinate with New Haven and the Town on all other respects of the construction staging plan with the intent to minimize impacts on the surrounding neighborhoods of the Airport.

Business deliveries

- g. Consult with New Haven and East Haven concerning delivery hours and routes on all approved access roadways to the airport.

Entrance, exit, and traffic mitigation

- h. Modify the design of the proposed entrance and exit to the airport from Proto Drive / Uriah Street so that such access functions solely as an entrance, and design and construct an exit from the airport onto Dodge Avenue in a manner generally consistent with the conceptual layout in the "Pre-OSTA Step 1" report prepared for Avports by WSP dated February 13, 2026, provided that the foregoing remains subject to review and approval by New Haven and East Haven of (i) the alignment of the roads, alternative access provisions in the event of a roadway shutdown, any proposed property acquisitions, the effect on environmentally sensitive areas, and definitive traffic studies; (ii) completion of the OSTA process, including addressing of issues and concerns raised by CDOT and East Haven's traffic consultants; (iii) other required approvals, including those of the FAA, CT DEEP, and the USACE; and (iv) the availability of state funding contemplated by the Legislation. The entrance contemplated for Porto Drive / Uriah Street shall specifically provide for and protect adequate and reliable access for the industrial and commercial users located along Proto Drive / Uriah Street and throughout the East Haven Industrial Park in a manner that ensures such users are able to safely and efficiently conduct their business operations. Notwithstanding the foregoing, the Parties have agreed and the Authority and Avports shall ensure that no ingress or egress, however designed or constructed, shall have the practical effect of enabling airport-related passenger traffic to access the airport from South End Road nor Silver Sands Road with the exception of Proto Drive or the present intersection of Silver Sands Road and Commerce St (located approximately 1650' southwest of the present intersection of Coe Avenue and Silver Sands Road), which is the designated entrance to the East Terminal as per agreement of the Parties. No airport access routes now or in the future shall include connections to either Silver Sands Road or South End Road to the south or west of the present intersection of Silver Sands Road and Commerce Street Street (located approximately 1650' southwest of the present intersection of Coe Avenue and Silver Sands Road).
- i. Collaborate with East Haven, New Haven, CDOT, and web mapping services to divert, discourage, and, where possible, prohibit additional airport traffic generated by the Dodge Avenue exit from residential streets. Such collaboration shall include agreement by the Parties on any traffic mitigation measures necessary to prevent illegal or unsafe turns easterly out of the Dodge Avenue exit as well as northerly on Burr Street at the intersection of Burr Street and Dodge Avenue.
- j. Following the opening of the Proto Drive / Uriah Street entrance and the Dodge Avenue exit, close the Thompson Avenue entrance to vehicular traffic, except for such emergency access as East Haven first responders determine is needed, provided that as per Section 4(f) of this MOU, at no time may the Thompson Avenue entrance be used for construction vehicles in relation to the East Terminal Project.
- k. Continue to work with the local traffic authority for East Haven in all respects and New Haven (as may be required) to seek endorsement and recommendation of the application submitted to OSTA and submit

to OSTA site plans that have been accepted or approved by East Haven and New Haven (as may be required).

Parking

- l. Seek East Haven approval to construct or operate off-site airport parking within the boundaries of the Town of East Haven, even if such use would otherwise be permitted on an as-of-right basis.
- m. Refrain from seeking to construct any parking garage(s) within the boundaries of East Haven including at the airport.

Noise mitigation

- n. Establish an aeronautical user group to promote a "Fly Quiet" program and related joint efforts to limit noise and other impacts on adjacent neighborhoods.
- o. Undertake a FAR Part 150 Study (with or without federal funding), including updated Noise Exposure Maps and a Noise Compatibility Program addressing, where applicable and subject to FAA requirements, mandatory and voluntary noise abatement measures; regular noise monitoring, including installation of permanent noise monitors (already implemented); flight tracking and transparency (already implemented); a noise complaint system and public outreach (already implemented); and supplemental noise metrics for communication and planning (already implemented).

Environmental protection

- p. Study air quality and install permanent monitors, publishing real-time data on a public website (already implemented).
- q. Establish an aeronautical user group to discuss sustainable fuels and other sustainability efforts, including unleaded avgas transition.
- r. Apply best management practices for deicing and stormwater.
- s. Develop a carbon offset program.
- t. Evaluate lighting to reduce impacts on migratory species and light pollution.

Jobs and economic development

- u. Enter, or require that engaged general contractors enter into, a project labor agreement for the East Terminal Project.
- v. Host, or require that engaged contractors with more than an agreed number of open positions host, job fairs in New Haven and East Haven for both construction and permanent positions.
- w. Establish, or require that engaged contractors with more than an agreed number of open positions establish, apprenticeship and internship programs.

Freight limitation

- x. Comply with existing prohibitions of the Lease and Development Agreement for Tweed-New Haven Airport dated August 19, 2022, between the Authority and Avports (the "Lease") that prohibit the construction of new buildings designed to accommodate cargo or freight operations, prohibit the change of use of existing buildings to accommodate cargo or freight operations, prohibit other infrastructural changes intended to accommodate cargo or freight operations, and prohibit the pursuit of freight carriers, tenants, or other airport users intending to use the airport for freight operations. For the avoidance of doubt, neither the Authority nor Avports will consent to any amendment to the Lease that modifies these prohibitions without first obtaining the consent of East Haven.

Fulfillment of lease obligations

- y. Comply with the Community Betterment provisions of the Lease, including but not limited to: (i) dedicating a total of \$750,000 to traffic mitigation in each of New Haven and East Haven, with such funds to be spent as directed by the applicable municipality; (ii) dedicating \$3,000,000 to noise mitigation, in addition to any FAA grants received, with such spending to be split 50/50 between New Haven and East Haven pursuant to plans developed by each municipality; and (iii) dedicating \$125,000 to other community benefits in each of New Haven and East Haven, with such funds to be spent as directed by the applicable municipality. For the avoidance of doubt, neither the Authority nor Avports will consent to

any amendment to the Lease that modifies its obligations to make these payments to East Haven without first obtaining the consent of East Haven.

Parking

- z. Retain and preserve the existing entrance and exit at the West Terminal including the provision of parking pursuant to the restrictions and limitations set forth in Sections 4.4 and Section 4.6 of the Lease and as shown in Exhibit D of the Lease, with such parking to be utilized by airport employees and as rental car parking. Avports will design and operate the designated parking area to accommodate precisely 450 such parking spaces. For the avoidance of doubt, neither the Authority nor Avports will consent to any amendment to the Lease that modifies these parking requirements without first obtaining the consent of East Haven.

5. East Haven Commitments Following Enabling Legislation

Upon adoption of the Legislation, East Haven will proceed as follows:

- a. Agree to abide by any decision of the U.S. Court of Appeals for the D.C. Circuit regarding issuance of the FAA's Finding of No Significant Impact with respect to East Haven's appeal of that determination without further appeal.
- b. Direct East Haven staff and advisors, as appropriate, to make themselves available in a timely manner to Avports and its advisors to engage in the Technical Review and provide detailed constructive feedback in an expeditious manner.
- c. Direct East Haven planning staff and advisors, as appropriate, to review the Zoning Application in an expeditious manner.

For the avoidance of doubt, nothing in this MOU shall constrain in any way the right of East Haven to request hearings (including the opportunity to make public comments) with respect to any permit or approval sought in relation to the East Terminal Project, and to appeal or otherwise contest any permit or approval that East Haven deems to be unsatisfactory. Notwithstanding the foregoing, subsequent to the issuance of the Building Permit or Building Permits as defined in Section 3 of the Legislation, East Haven shall not take any action to interfere with the East Terminal Project, provided that nothing shall prohibit East Haven from taking any action (including but not limited to legal action) to enforce (i) Avports' compliance with the approvals issued for the East Terminal Project, including but not limited to those approvals related to zoning, traffic, wetlands mitigation, stormwater management, flood plain management, and other environmental matters, or (ii) adherence by any party (including but not limited to any Party to this MOU) to its obligations under any definitive agreement with East Haven.

6. New Haven Commitments Following Enabling Legislation

Upon adoption of the Legislation, New Haven will proceed as follows:

- a. Work collaboratively and in good faith with East Haven, the Authority, and Avports on the development and implementation of traffic mitigation and traffic flow improvements associated with airport operations and related development as described in Section 4.h and Section 4.i, including the new Dodge Avenue egress, including by sharing relevant data, participating in planning discussions, and evaluating reasonable mitigation measures.
- b. Refrain during the next year from seeking to amend the Lease without the consent of East Haven to (i) diminish in any way East Haven's rights with respect to Avports' obligations to make payments to East Haven for traffic mitigation, noise mitigation, and other community benefits (per Section 4.y); or (ii) modify the retention of the existing West Terminal parking and entrance and exit (per Section 4.z).

7. Additional Definitive Agreements Anticipated Between Avports, the Authority, and East Haven

Prior to commencement of construction, the Parties acknowledge that Avports and East Haven, with the participation and consent of the Authority where required, intend to negotiate and enter into additional definitive and binding agreements addressing the following matters:

- a. **Police Services Agreement.** The Parties acknowledge that East Haven has primary responsibility for law enforcement within portions of the airport located in East Haven, including emergency response, and that the airport is federally required to maintain law enforcement capability sufficient to enforce security requirements and respond to emergencies. Avports will reimburse East Haven for the cost of East Haven police officers needed to staff shifts on airport grounds beyond those otherwise required for East Haven's baseline responsibilities, including in response to any existing or future FAA requirements for such staffing. The contemplated agreement is expected to address staffing methodology, scheduling, applicable reimbursement rates, and accountability.
- b. **Primary Service Area Responder Agreement.** Avports acknowledges that East Haven, through the East Haven Fire Department, holds the primary service area responder designation for emergency medical services ("EMS") response for the portion of the airport in East Haven. Avports, therefore, will not contract separately with a private ambulance or EMS provider for EMS response at the airport. Avports will continue to rely on its own employees for the provision of FAA-required airport rescue and firefighting ("ARFF") services consistent with the obligations of its Part 139 operating certificate.
- c. **Mutual Aid Agreement.** Avports, the Authority, and East Haven intend to negotiate in good faith and enter into a mutual aid agreement for fire services, other than ARFF services consistent with Avports' obligations under its Part 139 operating certificate.
- d. **Reimbursement for Legal Costs.** Avports will reimburse East Haven for a portion of its legal expenses incurred in relation to the East Terminal Project before execution of the contemplated definitive agreement, on the following schedule: (i) approval of the site plan by East Haven - \$50,000; (ii) issuance of a final building permit - \$75,000; and (iii) financial close for the airport financing - \$125,000.
- e. **Funding for Oversight and Compliance.** Upon the adoption of the Legislation, Avports will reimburse East Haven for reasonable and documented legal and consulting services associated with Project oversight and compliance, including review of Avports' compliance with airport expansion obligations, addressing community concerns, and providing recommendations, but excluding action or litigation against Avports or the Authority or support thereof. The anticipated reimbursement caps are: (i) until the earlier of issuance of a certificate of occupancy for the East Terminal Project and March 31, 2028, \$150,000 per year; and (ii) thereafter until the earlier of two years following issuance of a certificate of occupancy and March 31, 2030, \$50,000 per year.

8. Non-Waiver of Legal Positions

Nothing in this MOU shall constitute a waiver, admission, concession, or impairment of any Party's present or future legal position with respect to any matter, including:

- a. The tax-exempt status of the airport; or
- b. The applicability of municipal zoning, inland wetlands, floodplain, traffic, or other regulatory jurisdiction over the East Terminal Project.

9. Conditions and Timing

The framework reflected in Sections 3 through 7 of this MOU is expressly conditioned upon adoption, on or before May 6, 2026, of the Legislation, unless the Parties later agree otherwise in writing.

If the Legislation is not adopted on or before May 6, 2026, or if the Parties mutually determine that the contemplated framework is no longer practicable, then this MOU may be terminated in accordance with Section 16.

10. No Implied Approval; Future Governmental Action

Nothing in this MOU shall be construed as requiring New Haven, East Haven, the Authority, or any officer, board, commission, agency, employee, or representative of any of them to take any action that would violate applicable law or improperly predetermine, bind, or surrender the exercise of future legislative, regulatory, zoning, permitting, traffic, wetlands, environmental, police-power, fiduciary, or other governmental or quasi-governmental discretion.

Without limiting the foregoing, any future legislation, zoning action, map amendment, text amendment, site plan approval, coastal site plan review, permit, OSTA recommendation, CT DEEP approval, USACE approval, FAA action, or other governmental determination remains subject to whatever process, standards, public participation requirements, evidentiary record, decision-making discretion and appeals rights and process are required by applicable law.

This MOU is intended to promote cooperation and a common framework for further action, not to dictate the outcome of any future public proceeding.

11. Confidentiality and Public Communications

The Parties agree to coordinate closely on all public communications relating to this MOU, the Legislation, and the negotiation process in order to ensure that accurate and consistent information is available to the public. To that end, the Parties will issue an initial joint press release or public statement that reflects the shared commitment and vision of all Parties. Until that joint statement is issued, each Party will consult with the other Parties before making any public statement specifically describing the Legislation, the substance of the negotiations, or negotiation strategy, except as required by law or as reasonably necessary in connection with legislative, regulatory, or judicial proceedings. Upon issuance of that joint statement, each Party is free to communicate publicly without prior coordination.

The Parties are committed to transparency in advancing the East Terminal Project to the greatest possible extent, recognizing the value of robust public input, including via state and local permitting processes and at public hearings. Notwithstanding the foregoing, the Parties acknowledge that: (i) the negotiation of future definitive agreements may require appropriate confidentiality to enable those negotiations to proceed in a constructive fashion; and (ii) each of the Parties has an interest in preserving their respective rights in existing or potential future legal proceedings. To that end, each Party acknowledges that unless otherwise agreed and until they are executed, any future definitive agreements and all drafts, negotiation communications, work product, and materials exchanged prior to final execution constitute confidential settlement communications made for the purpose of resolving disputed claims and are intended to be protected from disclosure and treated as inadmissible in any legal proceeding to the fullest extent permitted by Federal Rule of Evidence 408 and Connecticut Code of Evidence § 4-8. The Parties further acknowledge that such materials are not intended to be used as evidence of liability, fault, or the validity or invalidity of any claim, except as otherwise required by law.

12. Cooperation

During the term of this MOU, each Party shall use good-faith, commercially reasonable, and diligent efforts to advance the framework described herein, including continued participation in discussions regarding the Legislation and later definitive agreements.

13. Municipal and Regulatory Discretion; No Unlawful Contracting Away of Authority

The Parties acknowledge that New Haven and East Haven act through their respective elected bodies, boards, commissions, agencies, officers, and employees, and that the Authority likewise remains subject to its statutory powers and obligations. This MOU shall be interpreted so as not to constitute an unlawful contracting away of governmental, regulatory, or statutory authority.

To the extent any provision of this MOU could be read to require action inconsistent with the foregoing principle, such provision shall instead be read as an agreement to consider, process, consult, cooperate, advocate, or use good-faith efforts to the maximum extent permitted by law.

14. No Third-Party Beneficiaries

This MOU is solely for the benefit of the Parties and their respective permitted successors and assigns, and nothing in this MOU, express or implied, is intended to or shall confer upon any other person or entity any legal or equitable right, benefit, claim, or remedy of any nature whatsoever.

15. Governing Law

This MOU and any dispute concerning its interpretation shall be governed by and construed in accordance with the laws of the State of Connecticut, without regard to conflict-of-laws principles.

16. Termination

This MOU shall terminate automatically upon the earliest to occur of the following, unless the Parties agree to a further extension: (a) the written agreement of all Parties to terminate; (b) the failure of the Legislation to be adopted on or before May 6, 2026, unless the Parties otherwise agree in writing; (c) the execution by the Parties of a superseding agreement addressing substantially the same subject matter; or (d) the failure to obtain a final building permit or building permits to enable the construction of the East Terminal Project within nine (9) months of the execution of this MOU.

Termination of this MOU shall not affect those sections that are expressly stated to be binding or intended by their nature to survive, including Sections 8, 10, 11, 12, 13, 14, 15, 16, and 17, which will survive any termination hereof.

17. Miscellaneous

This MOU may be executed in counterparts, each of which shall be deemed an original, and all of which together shall constitute one instrument.


This MOU may be amended only by a written instrument signed by all Parties.

Headings are for convenience only and shall not affect interpretation.

Signatures

IN WITNESS WHEREOF, the undersigned have executed this Memorandum of Understanding as of the dates set forth below.

CITY OF NEW HAVEN

By: 
Name: Justin Elicker
Title: Mayor
Date: 4/7/2026

TOWN OF EAST HAVEN

By: _____
Name: Joseph A. Carfora
Title: Mayor
Date: _____

TWEED-NEW HAVEN AIRPORT AUTHORITY

By: _____
Name: Robert Reed
Title: Chairman
Date: _____

THE NEW HVN LLC

By: _____
Name: Marc Ricks
Title: Chief Executive Officer
Date: _____

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Title: Chief Executive Officer
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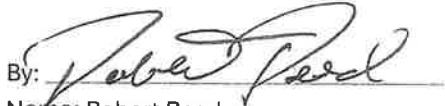
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Title: Mayor
Date: _____

TWEED-NEW HAVEN AIRPORT AUTHORITY

By: 
Name: Robert Reed
Title: Chairman
Date: 04-08-2026

THE NEW HVN LLC

By: _____
Name: Marc Ricks
Title: Chief Executive Officer
Date: _____

Exhibit A

An Act Concerning the Expansion of Tweed New Haven Airport

Section One. (NEW) The State Bond Commission shall have the power to authorize the issuance of bonds of the state in an amount not exceeding forty million dollars for the purpose of providing a grant-in-aid to the Town of East Haven for costs associated with the planning, design, acquisition, construction, reconstruction, renovation, expansion, improvement, furnishing and equipping of one or more public safety facilities, including, but not limited to, the construction of one or more new facilities or the acquisition, renovation, conversion or improvement of one or more existing buildings for use as public safety facilities, together with any related site acquisition, site preparation, utilities, infrastructure improvements and appurtenances.

Section Two. (NEW) The State Bond Commission shall have the power to authorize the issuance of bonds of the state in an amount not exceeding five million dollars to the Tweed New Haven Airport Authority for the design, construction, reconstruction, and improvement of (1) external roads servicing the airport, and (2) property acquisition, easements, or other real property interests necessary to facilitate airport ingress and egress. Notwithstanding the foregoing, no funding pursuant to this Section shall be used for the construction of the new passenger terminal facility as herein defined nor any new parking spaces, nor access from any new parking spaces to Proto Drive nor any connections to South End Road.

Section Three. (NEW) (a) For purposes of this section:

(1) “Building Permit” means the issuance by the State Building Inspector and State Fire Marshal of the building permit or building permits necessary to enable the construction of a new passenger terminal facility located on the East Haven side of Tweed New Haven Airport, designed to support scheduled and charter commercial airline flights and including not fewer than two thousand one hundred (2,100) parking spaces.

(2) “Consumer Price Index” means the Consumer Price Index for All Urban Consumers, as published by the United States Department of Labor, Bureau of Labor Statistics, or a successor index determined by the Secretary of the Office of Policy and Management.

(b) Notwithstanding any provision of the general statutes, upon issuance of the Building Permit, the state shall make additional annual payments in lieu of taxes as follows:

(1) Four million four hundred thousand dollars (\$4,400,000) annually to the Town of East Haven; and

(2) Two million nine hundred thousand dollars (\$2,900,000) annually to the City of New Haven.

(c) Such payments shall be in addition to, and not in lieu of, any payments in lieu of taxes otherwise payable to the Town of East Haven or the City of New Haven pursuant to the general statutes or the state PILOT formula.

(d) Beginning on the first July first following issuance of the Building Permit, and annually thereafter, such additional payments shall increase by an amount equal to the percentage increase, if any, in the Consumer Price Index for the preceding calendar year.

Section Four. (a) The State Bond Commission shall have the power to authorize the issuance, sale and retirement of bonds of the State in an amount not to exceed five million dollars for the purpose of providing funds to the City of New Haven for infrastructure and community improvements.

(b) The proceeds of such bonds shall be made available to the City of New Haven for use at the sole discretion of the City, provided such funds shall be used to support infrastructure, transportation, traffic safety, environmental remediation, or other public improvement projects located within the East Shore and Annex neighborhoods of the City of New Haven.

(c) Eligible uses of such funds may include, but shall not be limited to, roadway and pedestrian safety improvements, stormwater and drainage infrastructure, streetscape enhancements, environmental mitigation projects, and related public infrastructure improvements that benefit residents, businesses and visitors in the East Shore and Annex neighborhoods.

Section Five. (a) The State Bond Commission shall have the power to authorize the issuance, sale and retirement of bonds of the State in an amount not to exceed five million dollars for the purpose of providing funds to the Town of East Haven for infrastructure and community improvements.

(b) The proceeds of such bonds shall be made available to the Town of East Haven for use at the sole discretion of the Town, provided such funds shall be used to support infrastructure, transportation, traffic safety, environmental remediation, or other public improvement projects located within the East Haven shoreline and neighborhood areas adjacent to Tweed-New Haven Airport.

(c) Eligible uses of such funds may include, but shall not be limited to, roadway and pedestrian safety improvements, stormwater and drainage infrastructure, streetscape enhancements, environmental mitigation projects, and related public infrastructure improvements that benefit residents, businesses and visitors in the East Haven shoreline and neighborhood areas adjacent to Tweed-New Haven Airport.

Section Six: (NEW) Notwithstanding any other provision of the general statutes, no Tweed New Haven Airport Authority building or structure or addition to a Tweed New Haven Airport Authority building or structure shall be constructed, repaired or altered until the appropriate complete application has been filed by the executive director of the Tweed New Haven Airport Authority with the State Building Inspector and a permit has been issued by the State Building Inspector. Plans and specifications for the building, structure, repair or addition to be constructed shall accompany the application. A certified copy of the complete application shall be provided to the Mayor and to the building official in the municipality where the activities contemplated by the application are located at least 5 (five) business days prior to filing the application with the State Building Inspector. The Tweed New Haven Airport Authority shall apply to the State Building Inspector for a certificate of occupancy for all buildings, repairs to, or alterations of

existing buildings for which a permit is required under state law or local laws and regulations. Any application made shall certify compliance with the State Building Code, the Fire Safety Code and any regulations lawfully adopted under said codes for such building or alteration to such building, as the case may be, to the State Building Inspector prior to occupancy or use of the facility. With respect to any application submitted by the Tweed New Haven Airport Authority for construction, alteration or repair of any building or structure, the State Building Inspector and the State Fire Marshal shall consult with the applicable building official and fire marshal of the municipality in which such construction, alteration or repair is located. Any review, determination or approval issued by the State Building Inspector or the State Fire Marshal shall adhere to and be consistent with any requirements, conditions or approvals associated with local permitting and any other regulations including by the municipal planning and zoning commission. Notwithstanding any provision of the general statutes, the municipality in which such construction, alteration or repair is located shall be entitled to receive all building permit or similar fees that it would otherwise receive if it were the permitting authority for such construction, alteration or repair. No building permit fee or related fee shall be due or payable to the State Building Inspector or the State Fire Marshal in connection with any application submitted by the Tweed New Haven Airport Authority. Neither the State Building Inspector nor the State Fire Marshal shall issue any building permit, certificate of occupancy or other approval for any project undertaken by the Tweed New Haven Airport Authority unless and until such project has received any required site plan approval from the applicable municipal planning and zoning commission and all other applicable local approvals. No municipal building permit, certificate of occupancy or other approval shall be required for any construction, alteration or repair of any Tweed New Haven Airport Authority building or structure subject to this section.

Section Seven. Designate areas of New Haven and East Haven as Airport Development Zones by adding East Haven and New Haven and relevant census blocks to Connecticut General Statutes § 32-75d.

Section Eight. *Chapter 267a of the general statutes is repealed and the following is substituted in lieu thereof.*

CHAPTER 267a

TWEED-NEW HAVEN AIRPORT AUTHORITY ACT

Sec. 15-120g. Short title: Tweed-New Haven Airport Authority Act. Sections 15-120g to 15-120o, inclusive, shall be known and may be cited as the “Tweed-New Haven Airport Authority Act”.

Sec. 15-120h. Definitions. As used in sections 15-120g to 15-120o, inclusive, the following terms shall have the following meanings:

(1) “Airport project” means the acquisition, disposition, demolition, remediation, construction, renovation, repair, replacement, expansion, environmental remediation, including

acquisition of off-airport land, required by a permitting agency, or other development of real property and improvements related to an airport facility or access thereto, including for a runway, taxiway, hangers, depots, apron, mezzanine, baggage handling, administration, maintenance, storage or utilities, or parking, and furniture, fixtures, equipment, communication, navigation, and computing and network infrastructure, power generation, storage and transmission, security and safety infrastructure and systems, and other personal property which is reasonably necessary in connection therewith, and associated interest, reserve fund deposits and other financing costs and charges necessary or incident to the development, financing, completion, and placing in operation of such an airport project, owned in its entirety by, or suitable for use in accordance the purposes of the authority;

(+2) “Authority” means the Tweed-New Haven Airport Authority as created under section 15-120i;

(3) “Bonds” means bonds of the authority issued under the provisions of this chapter, including refunding bonds, which may be secured by mortgages or the full faith and credit of the authority or the full faith and credit of a participating corporation or any other lawfully pledged security of the authority or a participating corporation, which may include, among other things, the revenues from the airport or a financing project;

(4) “Cost” as applied to an airport project or any portion thereof financed under the provisions of this chapter embraces all or any part of the cost of construction and acquisition of all lands, structures, real or personal property, rights, rights-of-way, franchises, easements, permits, licenses and other interests of whatsoever nature or kind which may be owned, held, possessed, transferred, assigned or otherwise alienated, acquired or used for an airport project, the cost of demolishing, renovating, expanding, or removing any buildings or structures on land so acquired, including the cost of acquiring any lands to which such buildings or structures may be moved, the cost of the environmental remediation and the acquisition of off-airport land necessary for environmental remediation, the cost of all machinery and equipment, repairs or improvements to other public or private property or infrastructure which is necessary, incident or a condition to the construction, placement, or use of airport infrastructure or its operation or use, or the payment of offset, impact, or compensatory fees or payments for the use of, modifications to, or disruption to public or private properties or adverse impact upon the environment or the health, safety or welfare of the general public, financing charges, interest prior to, during and for a period after completion of such construction, provisions for working capital, reserves for principal and interest and for extensions, enlargements, additions, replacements, renovations and improvements, cost of engineering, financial and legal services, designs, plans, drawings, specifications, studies, surveys, inspection, testing and acceptance, as-builts, regulatory compliance and certifications, estimates of cost and of revenues, project management, administrative expenses, expenses necessary or incident to determining the feasibility or practicability of constructing the airport project and such other expenses as may be necessary or incident to the construction and acquisition of the airport project, the financing of such construction, acquisition, and the placing of the airport project in operation;

(5) “Federally guaranteed security” means any security, investment or evidence of indebtedness which is either directly or indirectly insured or guaranteed, in whole or in part, as to

the payment of principal and interest, by the United States of America or any agency or instrumentality thereof;

(6) “Financing Project” means an airport project, as defined in subdivision (1) of this section, and includes the leasing, licensing, and operations of such airport project, and any other activity or property for which the Authority is authorized to issue bonds or provide financing under this chapter.

(7) “Participating corporation” means any corporation, partnership, limited liability company, limited liability partnership, limited partnership, nonprofit organization, specially chartered corporation, and similar types of legal business entities, quasi-public authorities and governmental entities;

~~(28)~~ “Procedure” means each statement, by the authority, of general applicability, without regard to its designation, that implements or prescribes law or policy or describes the organization or procedure of the authority. The term includes the amendment or repeal of a prior regulation, but does not include, unless otherwise provided by any provision of the general statutes, (A) statements concerning only the internal management of the authority and not affecting procedures available to the public and (B) intra-authority memoranda;

~~(39)~~ “Proposed procedure” means a proposal by the authority under the provisions of section 15-120k for a new procedure or for a change in, addition to or repeal of an existing procedure.

Sec. 15-120i. Tweed-New Haven Airport Authority. Board of directors. (a) There is created a body politic and corporate to be known as the “Tweed-New Haven Airport Authority”. Said authority shall be a public instrumentality and political subdivision of this state and the exercise by the authority of the powers conferred by sections 15-120g to 15-120o, inclusive, shall be deemed and held to be the performance of an essential public and governmental function. The Tweed-New Haven Airport Authority shall not be construed to be a department, institution or agency of the state.

(b) The authority shall be governed by a board of directors consisting of fifteen members, each member serving not more than two consecutive four-year terms. The terms of the members shall be staggered so that not more than four members' terms shall expire at the same time. Eight members of the board shall be appointed by the mayor of New Haven and five members shall be appointed by the mayor of East Haven, at least six of whom shall be residents of New Haven or East Haven. Two members of the board shall be appointed by the South Central Regional Council of Governments, each of whom shall be a resident of any of the following towns or cities: Bethany, Branford, Guilford, Hamden, Madison, Milford, North Branford, North Haven, Orange, Wallingford, West Haven or Woodbridge. The board of directors shall elect a chairperson from among its members and shall annually elect one of its members as vice-chairperson and shall elect other members as officers, and establish bylaws as necessary for the operation of the authority. Members of the board of directors shall receive no compensation for the performance of their duties. No member of the board shall have any financial interest in Tweed-New Haven Airport or any of its tenants or concessions.

(c) The thirteen members of the board of directors appointed by the mayors of New Haven and East Haven shall be special directors vested with additional powers set forth in the bylaws of the Tweed-New Haven Airport Authority.

(d) The powers of the authority shall be vested in and exercised by the board. Eight members of the board shall constitute a quorum and the affirmative vote of a majority of the members present at a meeting of the board shall be sufficient for any action taken by the board. No vacancy in the membership of the board shall impair the right of a quorum to exercise all the rights and perform all the duties of the board. Any action taken by the board may be authorized by resolution at any regular or special meeting and shall take effect immediately unless otherwise provided in the resolution. Notice of any meeting, whether special or regular, shall be given orally, not less than forty-eight hours prior to the meeting. The board may delegate to three or more of its members, or its officers, agents and employees, such board powers and duties as it may deem proper.

(e) The authority shall have perpetual succession and shall adopt procedures for the conduct of its affairs in accordance with section 15-120k. Such succession shall continue as long as the authority shall have obligations outstanding and until the existence of the authority is terminated by law at which time the rights and properties of the authority shall pass to and be vested in the city of New Haven.

(f) Notwithstanding the provisions of subsection (b) of this section, thirty days after the issuance by the State Building Inspector and State Fire Marshal of the building permit or building permits to enable the construction of a new passenger terminal facility located on the East Haven side of Tweed New Haven Airport, designed to support scheduled and charter commercial airline flights and including not fewer than two thousand one hundred (2,100) parking spaces, the appointing authority for two members of the authority who would otherwise be appointed by the South Central Regional Council of Governments shall be reassigned to the Mayor of the Town of East Haven. On and after such date, the Mayor of the Town of East Haven shall have the authority to appoint successors to such two members. Any member appointed by the South Central Regional Council of Governments serving in either of such two positions on the date such reassignment takes effect shall continue to serve until the Mayor of the Town of East Haven appoints a successor, and such successor is duly qualified, and thereafter shall cease to serve on the Board.

Sec. 15-120j. Purposes and powers. Airport runway. (a) The authority shall maintain and improve Tweed-New Haven Airport as an important economic development asset for the south central Connecticut region which is comprised of the towns and cities of Bethany, Branford, East Haven, Guilford, Hamden, Madison, Milford, New Haven, North Branford, North Haven, Orange, Wallingford, West Haven and Woodbridge. The authority shall have the following powers and duties and may exercise such powers in its own name: (1) To manage, maintain, supervise and operate Tweed-New Haven Airport; (2) do all things necessary to maintain working relationships with the state, municipalities and persons, and conduct the business of a regional airport, in accordance with applicable statutes and regulations; (3) to charge reasonable fees for the services it performs and modify, reduce or increase such fees, provided fees shall apply uniformly to all airport users; (4) to enter into contracts, leases and agreements for goods and equipment and for services with airlines, concessions, counsel, engineers, architects, private consultants and advisors; (5) to contract for the construction, reconstruction, enlargement or alteration of airport projects

with private persons and firms in accordance with such terms and conditions as the authority shall determine; (6) to make plans and studies in conjunction with the Federal Aviation Administration or other state or federal agencies; (7) to apply for and receive grant funds for airport purposes; (8) to plan and enter into contracts with municipalities, the state, businesses and other entities to finance the operations and debt of the airport, including compensation to the host municipalities of New Haven and East Haven for the use of the land occupied by the airport; (9) to borrow funds for airport purposes for such consideration and upon such terms as the authority may determine to be reasonable; (10) to employ a staff necessary to carry out its functions and purposes and fix the duties, compensation and benefits of such staff; (11) to issue and sell bonds and to use the proceeds of such bonds for capital improvements to the airport and to provide for financing of financing projects, and to fund or refund the same; (12) to acquire ~~property by purchase or~~, lease and sell property for airport purposes; (13) to purchase, acquire, own, operate, lease, license, assign, pledge, hypothecate, sell and otherwise dispose of trade fixtures, chattel and other personal property of whatever nature or kind, including equipment, machines, inventory, parts, monies, securities, and depository and investment accounts, accounts receivable, rights and privileges in contract or at law, insurance, security and performance bond claims and proceeds, and chose in action, for airport purposes; (14) to operate the authority, subject to applicable requirements of federal law and regulation; ~~(13)~~(15) to fix and revise from time to time and charge and collect rates, rents, fees and charges for the use of and for the services furnished or to be furnished by a financing project or any portion thereof and to contract with any person, partnership, association or corporation or other body public or private in respect thereof; (16) to make loans to any participating corporation to finance the cost of a financing project in accordance with an agreement between the authority and such participating corporation; (17) to acquire and to agree to acquire any federally guaranteed security and to pledge or otherwise use any such federally guaranteed security in such manner as the authority deems in its best interest to secure or otherwise provide a source of repayment on any of its bonds or notes or to agree to make a loan to any participating corporation for the purpose of acquiring and entering into commitments to acquire any federally guaranteed security; (18) (1) in connection with, or incidental to, the issuance or carrying of bonds, notes or other obligations of the authority, to enter into any contract which the authority determines to be necessary or appropriate to place the bonds, notes or other obligations, in whole or in part, on the interest rate, currency, cash flow or other basis desired by the authority, including, without limitations, contracts commonly known as interest rate swap agreements, currency swap agreements, forward payment conversion agreements, futures or contracts providing for payments based on levels of, or changes in, interest rates, currency exchange rates, stock or other indices, or contracts to exchange cash flows or a series of payments, or contracts, including, without limitation, interest rate floors or caps, options, puts or calls to hedge payment, currency, rate, spread or similar exposure or, contracts for the purchase of option rights with respect to the mandatory tender for purchase of bonds, notes or other obligations of the authority, which are subject to mandatory tender or redemption, including the issuance of certificates evidencing the right of the owner to exercise such option rights and (2) in connection with, or incidental to, the issuance or carrying of bonds, notes or other obligations or entering into any of the contracts or agreements referred to in subdivision (1) of this subsection, the authority may enter into credit enhancement or liquidity agreements, with payment, interest rate, currency, security, default, remedy and other terms and conditions as the authority determines; (19) to prepare and issue budgets, reports, procedures, audits and such other materials as may be necessary and desirable to its purposes; (20) to establish rules and regulations for the use of a financing project or any portion thereof; (21) to receive and

accept from any public agency insurance, loans or grants for or in aid of the construction of a financing project or any portion thereof, and to receive and accept loans, grants, aid or contributions from any source of either money, property, labor or other things of value, to be held, used and applied only for the purposes for which such loans, grants, aid and contributions are made; (22) to invest any funds not needed for immediate use or disbursement, including reserve funds, federally guaranteed securities or the state of Connecticut, including the state's Short Term Investment Fund created under section 3-27a or Medium-Term Investment Fund created under section 3-28a, and in other securities or obligations or investments described in a trust agreement or resolution providing for the issuance of such bonds; (23) to charge to and equitably apportion among participating corporations its administrative costs and expenses incurred in the exercise of the powers and duties conferred by this chapter; and (1424) to exercise all other powers granted to such an authority by law. In carrying out the purposes of this chapter, the authority may undertake a financing project for two or more participating corporations jointly, and, thereupon, all other provisions of this chapter shall apply to and for the benefit of the authority and such joint participants. Sections 15-120h to 15-120o, inclusive, shall be regarded as supplemental and additional to powers conferred by other laws.

(b) The authority shall have full control of the operation and management of the airport, including land, buildings and easements by means of a lease to the authority by the city of New Haven and the town of East Haven.

~~(e) Notwithstanding the provisions of subsections (a) and (b) of this section, Runway 2-20 of the airport shall not exceed the existing paved runway length of five thousand six hundred linear feet.~~

(c) Notwithstanding any other section of the general statutes or bylaws established under this section, upon issuance by the State Building Inspector and State Fire Marshal of the building permit or building permits to enable the construction of a new passenger terminal facility located on the East Haven side of Tweed New Haven Airport, designed to support scheduled and charter commercial airline flights and including not fewer than two thousand one hundred (2,100) parking spaces, the following actions shall require the approval of no fewer than ten (10) members of the Tweed New Haven Airport Authority, provided such requirement shall not apply to, and shall not be construed to prevent or delay, actions reasonably necessary to comply with applicable federal statutes or regulations, including FAA Grant Assurances, the Airport Operating Certificate, safety or security directives, or mandatory conditions of AIP grants, or actions otherwise required to maintain safe airport operations.

(1) Any extension of Runway 2-20 exceeding six thousand six hundred thirty five linear feet.

(2) Construction of any new facilities, or the structural conversion of any existing airport facilities, for the purpose of providing or enabling freight and all cargo services.

(3) Any future expansion project that increases the operational capacity, passenger capacity, gate or landing position capacity, or intensity of use of airport facilities within the Town of East Haven, other than projects that are part of, and consistent with, the terminal expansion project previously approved by the Authority, including all associated supporting infrastructure necessary to complete such approved project.

(4) Addition, material modification, or closing of any airport entrances or exits including in particular the airport entrance at Proto Drive or Uriah Street and the airport exit at Dodge Avenue.

(5) New lease agreements or renewals of lease agreements as pertaining to general aviation services, including the addition of any fixed base operations.

(6) Any amendment to the bylaws of the Authority.

(7) Amendment or renewal of lease or other agreements for private operation or management of the Airport, but only with respect to the provisions of such agreements that may impact: (i) cargo or freight operations or the construction of new or modification of existing facilities to accommodate such operations; (ii) community benefits, including especially mitigation payments due by the private operator; (iii) operation of parking at the West Terminal and access thereto; and (iv) acquisition of additional property.

(8) The repeal or abandonment of noise mitigation or abatement measures previously approved by the Board.

Sec. 15-120k. Adoption of written procedures. (a) The board of directors of the authority shall adopt written procedures, in accordance with subsections (b) and (c) of this section, for: (1) Adopting an annual budget and plan of operations, which shall include a requirement of board approval before the budget or plan may take effect; (2) hiring, dismissing, promoting and compensating employees of the authority, which shall include an affirmative action policy and a requirement of board approval before a position may be created or a vacancy filled; (3) acquiring real and personal property and personal services, which shall include a requirement of board approval for any nonbudgeted expenditure in excess of five thousand dollars; (4) contracting for financial, legal, bond underwriting and other professional services which shall include a requirement that the authority solicit proposals at least once every three years for each such service which it uses; (5) issuing and retiring bonds, notes and other obligations of the authority; (6) awarding loans, grants and other financial assistance, which shall include eligibility criteria, the application process and the role played by the authority's staff and board of directors; and (7) the use of surplus funds.

(b) Before adopting a proposed procedure, the authority shall give at least thirty days' notice by publication in the Connecticut Law Journal of its intended action. The notice shall include (1) either a statement of the terms or of the substance of the proposed procedure or a description sufficiently detailed so as to apprise persons likely to be affected of the issues and subjects involved in the proposed procedure, (2) a statement of the purposes for which the procedure is proposed and (3) when, where and how interested persons may present their views on the proposed procedure. The authority may only adopt a proposed procedure by a two-thirds vote of the full membership of its board of directors.

(c) If the authority finds that an imminent peril to the public health, safety or welfare requires adoption of a proposed procedure upon fewer than thirty days' notice and states in writing its reasons for such finding and the authority's board of directors, by a three-fourths vote of the statutory membership, approves the finding in writing, the authority may proceed without prior

notice or hearing or upon any abbreviated notice and hearing that it finds practicable, to adopt an emergency proposed procedure not later than ten days, excluding Saturdays, Sundays and holidays, prior to the proposed effective date of the proposed procedure. An approved emergency procedure may be effective for a period of not more than one hundred twenty days and renewable once for a period of not more than sixty days. If the necessary steps to adopt a permanent procedure, including publication of notice of intent to adopt, are not completed prior to the expiration date of an emergency procedure, the emergency procedure shall cease to be effective on that date.

Sec. 15-120l. Bonds of the authority. Trust agreements. Liability and indemnification of directors. (a) The board of directors of the authority is authorized from time to time to issue its bonds, notes and other obligations in such principal amounts as in the opinion of the board shall be necessary to provide sufficient funds for carrying out the purposes set forth in sections 15-120g to 15-120o, inclusive, including the payment, funding or refunding of the principal of, or interest or redemption premiums on, any bonds, notes and other obligations issued by it whether the bonds, notes or other obligations or interest to be funded or refunded have or have not become due, the establishment of reserves to secure such bonds, notes and other obligations and all other expenditures of the authority incident to and necessary or convenient to carry out the purposes set forth in said sections. In anticipation of the sale of such bonds the authority may issue negotiable bond anticipation notes and may renew the same from time to time. Such notes shall be paid from any revenues of the authority or other moneys available therefor and not otherwise pledged, or from the proceeds of sale of the bonds of the authority in anticipation of which they were issued. The notes shall be issued in the same manner as the bonds. Such notes and the resolution or resolutions authorizing the same may contain any provisions, conditions or limitations which a bond resolution of the authority may contain.

(b) Except as otherwise expressly provided in sections 15-120g to 15-120o, inclusive, or by the authority or its board, every issue of bonds, notes or other obligations, shall be a general obligation of the authority payable out of any moneys or revenues of the authority subject only to any agreements with the holders of particular bonds, notes or other obligations pledging any particular moneys or revenues, which may be subject to any applicable agreements with any participating corporation for any bonds issued on behalf of any participating corporation. Any such bonds, notes or other obligations may be additionally secured by any grant or contributions from any department, agency or instrumentality of the United States or person or a pledge of any moneys, income or revenues of the authority from any source whatsoever. Bonds issued by the authority under the provisions of this chapter are hereby made securities in which all public officers and public bodies of the state and its political subdivisions, all insurance companies, state banks and trust companies, national banking associations, savings banks, savings and loan associations, investment companies, executors, administrators, trustees and other fiduciaries may properly and legally invest funds, including capital in their control or belonging to them. Such bonds are hereby made securities which may properly and legally be deposited with and received by any state or municipal officer or any agency or political subdivision of the state for any purpose for which the deposit of bonds or obligations of the state is now or may hereafter be authorized by law.

(c) Any provision of any law to the contrary notwithstanding, any bonds, notes or other obligations issued by the authority pursuant to sections 15-120g to 15-120o, inclusive, shall be fully negotiable within the meaning and for all purposes of title 42a. Any such bonds, notes or other obligations shall be legal investments for all trust companies, banks, investment companies,

savings banks, building and loan associations, executors, administrators, guardians, conservators, trustees and other fiduciaries and pension, profit-sharing and retirement funds.

(d) Bonds, notes or other obligations of the authority shall be authorized by resolution of the board of directors of the authority and may be issued in one or more series and shall bear such date or dates, mature at such time or times, in the case of any such note or bond, or any renewal thereof, not exceeding the term of years as the board shall determine from the date of the original issue of such notes, ~~and, in the case of bonds, not exceeding thirty years from the date thereof or bonds~~, bear interest at such rate or rates, be in such denomination or denominations, be in such form, either coupon or registered, carry such conversion or registration privileges, have such rank or priority, be executed in such manner, be payable ~~from such sources in such medium of payment~~ in lawful money of the United States of America at such place or places within or without this state, and be subject to such terms of redemption, with or without premium, as such resolution or resolutions may provide.

(e) Bonds, notes or other obligations of the authority may be sold at public or private sale at such price or prices as the ~~board~~ authority shall determine. The power to fix the date of sale of bonds, to receive bids or proposals, to award and sell bonds, and to take all other necessary action to sell and deliver bonds may be delegated to the chairperson or vice-chairperson of the board or the executive director or other officers of the authority by resolution of the board. The exercise of such delegated powers may be made subject to the approval of the board, which approval may be given in accordance with the powers of the authority in accordance with section 15-120i(d). Pending preparation of the definitive bonds, the authority may issue interim receipts or certificates which shall be exchanged for such definitive bonds.

(f) Bonds, notes or other obligations of the authority may be refunded and renewed from time to time as may be determined by resolution of the board, provided any such refunding or renewal shall be in conformity with any rights of the holders thereof.

(g) Bonds, notes or other obligations of the authority issued under the provisions of sections 15-120g to 15-120o, inclusive, shall not be deemed to constitute a debt or liability of the state or of any political subdivision thereof, including, but not limited to, the city of New Haven and the town of East Haven, other than the authority or a pledge of the faith and credit of the state or of any such political subdivision, including, but not limited to, the city of New Haven and the town of East Haven, other than the authority, and shall not constitute bonds or notes issued or guaranteed by the state within the meaning of section 3-21, but shall be payable solely from the funds herein provided therefor. All such bonds, notes or other obligations shall contain on the face thereof a statement to the effect that neither the state of Connecticut nor any political subdivision thereof other than the authority shall be obligated to pay the same or the interest thereof except from revenues or other funds of the authority and that neither the faith and credit nor the taxing power of the state of Connecticut or of any political subdivision thereof other than the authority is pledged to the payment of the principal of or the interest on such bonds, notes or other obligations. Additionally, the authority shall be permitted to issue revenue bonds for the benefit of a participating corporation in accordance with the provisions of sections 15-120g to 15-120o, inclusive, provided that it is agreed and understood that in no event shall the authority be liable for the repayment of such revenue bonds issued for the benefit of a participating corporation from any

revenue or assets other than from assets pledged thereof, regardless of whether such assets shall revert to the authority.

(h) Any resolution authorizing the issuance of bonds, notes or other obligations may contain provisions, except as expressly limited in sections 15-120g to 15-120o, inclusive, and except as otherwise limited by existing agreements with the holders of bonds, notes or other obligations, that shall be a part of the contract with the holders thereof, as to the following: (1) ~~The~~the pledging of the full faith and credit of the authority, the full faith and credit of a participating corporation, all or any part of the ~~moneys received by the authority~~revenues of a financing project or any revenue-producing contract or contracts made by the authority with any participating corporation, any federally guaranteed security and moneys received therefrom purchased with bond proceeds or all or any part of any other property, revenues, funds or legally available moneys to secure the payment of the principal of and interest on any bonds, notes or other obligations or of any issue thereof; (2) the pledging of all or part of the assets of the authority to secure the payment of the principal and interest on any bonds, notes or other obligations or of any issue thereof, including the rentals, fees and other charges to be charged, and the amounts to be raised in each year thereby, and the use and disposition of the revenues; (3) the establishment of reserves or sinking funds, the making of charges and fees to provide for the same, and the regulation and disposition thereof; (4) limitations on the purpose to which the proceeds of sale of bonds, notes or other obligations may be applied and pledging such proceeds to secure the payment of the bonds, notes or other obligations, or of any issues thereof; (5) limitations on the issuance of additional bonds, notes or other obligations; the terms upon which additional bonds, bond anticipation notes or other obligations may be issued and secured; and the refunding or purchase of outstanding bonds, notes or other obligations of the authority; (6) the procedure, if any, by which the terms of any contract with the holders of any bonds, notes or other obligations of the authority may be amended or abrogated, the amount of bonds, notes or other obligations the holders of which must consent thereto, and the manner in which such consent may be given; (7) limitations on the amount of moneys derived from the financing project to be expended ~~by the authority~~ for operating, administrative or other expenses of the authority; (8) the vesting in a trustee or trustees of such property, rights, powers and duties in trust as the authority may determine, which may include any or all of the rights, powers and duties of any trustee appointed by the holders of any bonds, notes or other obligations and limiting or abrogating the right of the holders of any bonds, notes or other obligations of the authority to appoint a trustee under this chapter or limiting the rights, powers and duties of such trustee; (9) provision for a trust agreement by and between the authority and a corporate trustee which may be any trust company or bank having the powers of a trust company within or without the state, which agreement may provide for the pledging or assigning of any assets or income from assets to which or in which the authority has any rights or interest, and may further provide for such other rights and remedies exercisable by the trustee as may be proper for the protection of the holders of any bonds, notes or other obligations of the authority and not otherwise in violation of law. Such trust agreement or the resolution providing for the issuance of such bonds or other instrument of the authority may secure such bonds by a pledge or assignment of any revenues to be received, any contract or proceeds of any contract, or any other property, revenues, moneys or funds available to the authority for such purpose. Such agreement may provide for the restriction of the rights of any individual holder of bonds, notes or other obligations of the authority. All expenses incurred in carrying out the provisions of such trust agreement may be treated as a part of the cost of operation of the authority or a financing project.

The trust agreement may contain any further provisions which are reasonable to delineate further the respective rights, duties, safeguards, responsibilities and liabilities of the authority; individual and collective holders of bonds, notes and other obligations of the authority and the trustees. All expenses incurred in carrying out the provisions of such trust agreement or resolution may be treated as a part of the cost of the operation of a financing project; (10) covenants to do or refrain from doing such acts and things as may be necessary or convenient or desirable in order to better secure any bonds, notes or other obligations of the authority, or which, in the discretion of the authority, will tend to make any bonds, notes or other obligations to be issued more marketable notwithstanding that such covenants, acts or things may not be enumerated herein; (11) to permit any participating corporation to enter into a leasehold mortgage of its leasehold interest in any financing project and the site thereof or pledge or assign a loan agreement, conditional sale agreement, agreement of sale, or lease for the benefit of the holders of bonds issued to finance such financing project; and (12) any other matters of like or different character, which in any way affect the security or protection of the bonds, notes or other obligations. All expenses incurred in carrying out the provisions of this chapter shall be payable solely from funds provided under the authority of this chapter and no liability or obligation shall be incurred by the authority hereunder beyond the extent to which moneys shall have been provided under the provisions of this chapter.

(i) Any pledge made by the authority of income, revenues, or other property shall be valid and binding from the time the pledge is made, and shall constitute a pledge within the meaning and for all purposes of title 42a. The income, revenue, or other property so pledged and thereafter received by the authority shall immediately be subject to the lien of such pledge without any physical delivery thereof or further act, and the lien of any such pledge shall be valid and binding as against all parties having claims of any kind in tort, contract or otherwise against the authority, irrespective of whether such parties have notice thereof.

(j) The board of directors of the authority is authorized and empowered to obtain from any department, agency or instrumentality of the United States any insurance or guarantee as to, or of or for the payment or repayment of, interest or principal, or both, or any part thereof, on any bonds, notes or other obligations issued by the authority pursuant to the provisions of sections 15-120g to 15-120o, inclusive, and, notwithstanding any other provisions of said sections, to enter into any agreement, contract or any other instrument whatsoever with respect to any such insurance or guarantee except to the extent that such action would in any way impair or interfere with the authority's ability to perform and fulfill the terms of any agreement made with the holders of the bonds, bond anticipation notes or other obligations of the authority.

(k) Neither the members of the board of directors of the authority nor any person executing bonds, notes or other obligations of the authority issued pursuant to sections 15-120g to 15-120o, inclusive, shall be liable personally on such bonds, notes or other obligations or be subject to any personal liability or accountability by reason of the issuance thereof, nor shall any director or employee of the authority be personally liable for damage or injury, not wanton, reckless, wilful or malicious, caused in the performance of his duties and within the scope of his employment or appointment as such director, officer or employee. The authority shall protect, save harmless and indemnify its directors, officers or employees from financial loss and expense, including legal fees and costs, if any, arising out of any claim, demand, suit or judgment by reason of alleged negligence or alleged deprivation of any person's civil rights or any other act or omission resulting in damage or injury, if the director, officer or employee is found to have been acting in the

discharge of his duties or within the scope of his employment and such act or omission is found not to have been wanton, reckless, wilful or malicious.

(l) The board of directors of the authority shall have power to purchase bonds, notes or other obligations of the authority out of any funds available therefor. The authority may hold, cancel or resell such bonds, notes or other obligations subject to and in accordance with agreements with holders of its bonds, notes and other obligations.

(m) All moneys received pursuant to the authority of sections 15-120g to 15-120o, inclusive, whether as proceeds from the sale of bonds or as revenues, shall be deemed to be trust funds to be held and applied solely as provided in said sections. Any officer with whom, or any bank or trust company with which, such moneys shall be deposited shall act as trustee of such moneys and shall hold and apply the same for the purposes of sections 15-120g to 15-120o, inclusive, subject to such regulations as said sections and the resolution authorizing the bonds of any issue or the trust agreement securing such bonds may provide.

(n) Any holder of bonds, notes or other obligations issued under the provisions of sections 15-120g to 15-120o, inclusive, and the trustee or trustees under any trust agreement, except to the extent the rights herein given may be restricted by any resolution authorizing the issuance of, or any such trust agreement securing, such bonds, may, either at law or in equity, by suit, action, mandamus or other proceedings, protect and enforce any and all rights under the laws of the state or granted hereunder or under such resolution or trust agreement, and may enforce and compel the performance of all duties required by said sections or by such resolution or trust agreement to be performed by the authority or by any officer, employee or agent thereof, including the fixing, charging and collecting of the rates, rents, fees and charges herein authorized and required by the provisions of such resolution or trust agreement to be fixed, established and collected.

(o) The authority may make representations and agreements for the benefit of the holders of any bonds, notes or other obligations of the state which are necessary or appropriate to ensure the exclusion from gross income for federal income tax purposes of interest on bonds, notes or other obligations of the state from taxation under the Internal Revenue Code of 1986 or any subsequent corresponding internal revenue code of the United States, as from time to time amended, including agreement to pay rebates to the federal government of investment earnings derived from the investment of the proceeds of the bonds, notes or other obligations of the authority. Any such agreement may include: (1) A covenant to pay rebates to the federal government of investment earnings derived from the investment of the proceeds of the bonds, notes or other obligations of the authority, (2) a covenant that the authority will not limit or alter its rebate obligations until its obligations to the holders or owners of such bonds, notes or other obligations are finally met and discharged, and (3) provisions to (A) establish trust and other accounts which may be appropriate to carry out such representations and agreements, (B) retain fiscal agents as depositories for such fund and accounts and (C) provide that such fiscal agents may act as trustee of such funds and accounts.

(p) Authority rates, rents, fees and charges shall be fixed and adjusted in respect of the aggregate of rates, rents, fees and charges from such financing project so as to provide funds sufficient with other revenues or moneys available therefor, if any, (1) to pay the cost of maintaining, repairing and operating the financing project and each and every portion thereof, to

the extent that the payment of such cost has not otherwise been adequately provided for, (2) to pay the principal of and the interest on outstanding bonds of the authority issued in respect of such financing project as the same shall become due and payable and (3) to create and maintain reserves required or provided for in any resolution authorizing, or trust agreement securing, such bonds of the authority. Such rates, rents, fees and charges shall not be subject to supervision or regulation by any department, commission, board, body, bureau or agency of this state other than the authority.

(q) A sufficient amount of the revenues derived in respect of a financing project, except such part of such revenues as may be necessary to pay the cost of maintenance, repair and operation and to provide reserves and for renewals, replacements, extensions, enlargements and improvements as may be provided for in the resolution authorizing the issuance of any bonds of the authority or in the trust agreement securing the same, shall be set aside at such regular intervals as may be provided in such resolution or trust agreement in a sinking or other similar fund which is hereby pledged to, and charged with, the payment of the principal of and the interest on such bonds as the same shall become due, and the redemption price or the purchase price of bonds retired by call or purchase as therein provided. Such pledge shall be valid and binding from the time when the pledge is made; the rates, rents, fees and charges and other revenues or other moneys so pledged and thereafter received by the authority shall immediately be subject to the lien of such pledge without any physical delivery thereof or further act, and the lien of any such pledge shall be valid and binding as against all parties having claims of any kind in tort, contract or otherwise against the authority, irrespective of whether such parties have notice thereof. Notwithstanding any provision of the Connecticut Uniform Commercial Code, neither the resolution nor any trust agreement nor any other agreement nor any lease by which a pledge is created need be filed or recorded except in the records of the authority. The use and disposition of moneys to the credit of such sinking or other similar fund shall be subject to the provisions of the resolution authorizing the issuance of such bonds or of such trust agreement. Except as may otherwise be provided in such resolution or such trust agreement, may, additionally, permit and provide for the issuance of bonds having a subordinate lien in respect of the security herein authorized to other bonds of the authority, and, in such case, the authority may create separate sinking or other similar funds in respect of such subordinate lien bonds.

(r) The authority is further authorized and empowered to issue bonds, notes or other obligations under this section the interest on which may be includable in the gross income of the holder or holders thereof under the Internal Revenue Code of 1986, as amended, or any subsequent corresponding internal revenue code of the United States, as from time to time amended, and to issue bonds, notes or other obligations under this section that may be eligible for tax credits or exemptions or payments from the federal government, or any other desired federal income tax treatment of such bonds, notes or other obligations. Any such bonds, notes or other obligations may be issued only upon a finding by the authority that such issuance is necessary, is in the public interest, and is in furtherance of the purposes and powers of the authority. The state hereby consents to such inclusion only for the bonds, notes or other obligations of the authority so authorized.

(s) The authority is hereby authorized to provide for the issuance of bonds of the authority for the purpose of refunding any bonds of the authority then outstanding, including the payment of any redemption premium thereon and any interest accrued or to accrue to the earliest or subsequent date of redemption, purchase or maturity of such bonds. The proceeds of any such

bonds issued for the purpose of refunding outstanding bonds may, in the discretion of the authority, be applied to the purchase or retirement at maturity or redemption of such outstanding bonds either on their earliest or any subsequent redemption date or upon the purchase or at the maturity thereof and may, pending such application, be placed in escrow to be applied to such purchase or retirement at maturity or redemption on such date as may be determined by the authority. Any such escrowed proceeds, pending such use, may be invested and reinvested in federally guaranteed securities and certificates of deposit or time deposits secured by direct obligations of, or obligations unconditionally guaranteed by, the United States of America, or obligations of a state, a territory, or a possession of the United States of America, or any political subdivision of any of the foregoing, or of the District of Columbia, within the meaning of Section 103(a) of the Internal Revenue Code of 1986, as amended, or any subsequent corresponding internal revenue code of the United States, as from time to time amended, the full and timely payment of the principal of and interest on which are secured by an irrevocable deposit of federally guaranteed securities, maturing at such time or times as shall be appropriate to assure the prompt payment, as to principal, interest and redemption premium, if any, of the outstanding bonds to be so refunded. The interest, income and profits, if any, earned or realized on any such investment may also be applied to the payment of the outstanding bonds to be so refunded.

(t) The authority shall have power to contract with the holders of any of its bonds or notes as to the custody, collection, securing, investment and payment of any reserve funds of the authority, or of any moneys held in trust or otherwise for the payment of bonds or notes, and to carry out such contracts. Any officer with whom, or any bank or trust company with which, such moneys shall be deposited as trustee thereof shall hold, invest, reinvest and apply the same for the purposes thereof, subject to such provisions as this chapter and the resolution authorizing the issue of the bonds or notes or the trust agreement securing such bonds or notes may provide.

Sec. 15-120m. Exemption from state and local taxes. The exercise of the powers granted by sections 15-120g to 15-120o, inclusive, constitute the performance of an essential governmental function and the authority shall not be required to pay any taxes or financinents upon or in respect of ~~the~~an airport project, levied by any municipality or political subdivision or special district having taxing powers of the state and ~~the~~any airport project and the principal and interest of any bonds and notes issued under the provisions of said sections, their transfer and the income therefrom, including revenues derived from the sale thereof, shall at all times be free from taxation of every kind by the state of Connecticut or under its authority, except for estate or succession taxes.

Sec. 15-120n. State pledge re bonds or notes. The state of Connecticut does hereby pledge to and agree with the holders of any bonds or notes issued under sections 15-120g to 15-120o, inclusive, or with those parties who may enter into contracts with the authority, pursuant to said sections, that the state shall not limit or alter the rights hereby vested in the authority until such obligations, together with the interest thereon, are fully met and discharged, and such contracts are fully performed on the part of the authority, provided nothing contained herein shall preclude such limitation or alteration if and when adequate provision shall be made by law for the protection of the holders of such bonds, notes and other obligations of the authority or those entering into contracts with the authority. The authority is authorized to include this pledge and undertaking for the state in such bonds, notes and other obligations or contracts.

Sec. 15-120o. Annual reports. Audits. (a) Within the first ninety days of each fiscal year of the authority, the board of directors of the authority shall submit a report to the Governor, the Auditors of Public Accounts and the joint standing committee of the General Assembly having cognizance of matters relating to finance, revenue and bonding. Such report shall include, but not be limited to, the following: (1) A list of all bonds issued during the preceding fiscal year, including, for each such issue, the financial advisor and underwriters, whether the issue was competitive, negotiated or privately placed, and the issue's face value and net proceeds; (2) a description of ~~the~~[any airport](#) project, its location, and the amount of funds, if any, provided by the authority with respect to the construction of ~~the~~[any airport](#) project; (3) a list of all outside individuals and firms receiving in excess of five thousand dollars in the form of loans, grants or payments for services; (4) a comprehensive annual financial report prepared in accordance with generally accepted accounting principles for governmental enterprises; (5) the cumulative value of all bonds issued, the value of outstanding bonds, and the amount of the state's contingent liability; (6) the affirmative action policy statement, a description of the composition of the work force of the authority by race, sex and occupation and a description of the affirmative action efforts of the authority; and (7) a description of planned activities for the current fiscal year.

(b) The board of directors of the authority shall annually contract with a person, firm or corporation for a compliance audit of the authority's activities during the preceding authority fiscal year. The audit shall determine whether the authority has complied with its regulations concerning affirmative action, personnel practices, the purchase of goods and services and the use of surplus funds. The board shall submit the audit report to the Governor, the Auditors of Public Accounts and the joint standing committee of the General Assembly having cognizance of matters relating to finance, revenue and bonding.

(c) The board of directors of the authority shall annually contract with a firm of certified public accountants to undertake an independent financial audit of the authority in accordance with generally accepted auditing standards. The board shall submit the audit report to the Governor, the Auditors of Public Accounts and the joint standing committee of the General Assembly having cognizance of matters relating to finance, revenue and bonding. The books and accounts of the authority shall be subject to annual audits by the state Auditors of Public Accounts.

Secs. 15-120p to 15-120z. Reserved for future use.

EXHIBIT B



March 3, 2026

The Honorable Joseph Carfora
Mayor, Town of East Haven
250 Main Street
East Haven, CT 06512

Dear Mayor Carfora,

Thank you again for meeting with us to discuss the ongoing flooding issues at the intersection of Coe Avenue and Hemingway Avenue (Routes 337 and 142). We appreciate your direct engagement and fully understand the concerns that this recurring flooding continues to pose for the Town, its residents, and the traveling public. The Connecticut Department of Transportation (CTDOT) is committed to working collaboratively with the Town of East Haven to develop solutions that are both effective and acceptable to the community.

I want to emphasize that any roadway improvements ultimately deemed necessary will be undertaken by CTDOT without seeking local financial investment from the Town. Our planning and data analysis work to date has been funded through a combination of state funds and Federal Highway Administration PROTECT funds. Our intent is to provide a transparent, data-driven process that allows you and your staff to be fully informed and involved at each step.

Based on our meeting and the work already underway, I am pleased to provide the following project status summary and schedule of next steps.

PROJECT STATUS SUMMARY

CTDOT has initiated a detailed study of the intersection to better understand the factors contributing to flooding, including stormwater, riverine influences, and tidal conditions. Recent efforts have included:

- Completion of a full survey of the project area.
- Initiation of a new hydraulic analysis by CTDOT's Hydraulics & Drainage (H&D) Unit.
- Updated review of the initial alternative for roadway Elevation 9.0'.
- Development of preliminary concepts to understand potential impacts.

The Connecticut Department of Transportation
2800 Berlin Turnpike
P.O. Box 317546
Newington, CT 06131-7546
860-594-3000

CT.GOV/DOT

NEXT STEPS AND MILESTONES

Immediate Actions (Ongoing Now):

- CTDOT Hydraulics and Drainage Unit is developing the preliminary hydraulic analysis for the alternative for roadway Elevation 9.0'.
- CTDOT Project Development Unit (PDU) is developing additional design alternatives and investigating mitigation strategies for potential property impacts.

Spring 2026:

- Preliminary completion of hydraulic analysis.
- Review of WSE (Water Surface Elevation) changes for the initial alternative.
- Hydraulic analysis of additional PDU alternatives (~1 month each).

Summer 2026:

- Presentation of findings to CTDOT Commissioner and Chief Engineer.
- Refinement of alternatives based on CTDOT leadership feedback.
- Presentation of findings to Town of East Haven leadership.
- Revision of alternatives based on Town feedback.

Fall 2026:

- Finalization of preferred alternative with intention to initiate design.

Thank you again for your partnership and for the productive dialogue. We remain committed to finding a viable solution that minimizes the frequency and severity of flooding that occurs in the vicinity of the intersection and look forward to continuing our work together.

If you have any questions or would like to discuss the schedule or analysis, please feel free to contact me directly.

Sincerely,


Garrett T. Eucalitto
Commissioner