TWEED NEW HAVEN AIRPORT AUTHORITY
BOARD OF DIRECTORS
REGULAR BOARD MEETING MINUTES - AUGUST 19, 2026

BOARD MEMBERS IN ATTENDANCE

Robert Reed, Linda Hennessey, Carlos Eyzaguirre, Ken Dagliere, Jesse Phillips, Michael Fimiani, Mark Scussel, Kevin Rocco, John Picard, Dean Johnson, Charles Page, William Villano, Sandra Trevino, and Matt Hoey.

BOARD MEMBERS ABSENT

Ray Pompano

OTHERS IN ATTENDANCE

Tom Rafter, Malena Zanjani, Mark Sklars, Brian C. Courtney, Bryan, Eliot Jameson, Jean Perry Phillips, Jeremiah Wilhite, Lew Langella, Lisa Brandes, Lorena Venegas, Mark Zaretsky, Matt Shelby, Michael Giordano, Michael Jones, Felipe Suriel, Tom Cavaliere, Andrew King, and Steve Wight.

CALL TO ORDER

Chairman Reed called the regular meeting of the Tweed-New Haven Airport Authority Board of Directors to order at 4:03 p.m. A quorum was confirmed present.

CHAIRMAN'S REPORT

Chairman Reed announced a modification to the order of the agenda, moving the Chairman's Report, Election of Officers, and Other Business ahead of the Executive Director's Report. There were no objections.

Chairman Reed noted that the annual election of officers, typically held in August pursuant to the Authority's bylaws, had been deferred due to the lack of a quorum at the prior meeting. Board members were notified of the election in advance.

There were no additional matters reported.

ELECTION OF OFFICERS

Mr. Picard nominated Mr. Reed to continue serving as Chair, seconded by Mr. Eyzaguirre. The motion carried unanimously.

Mr. Reed nominated Mr. Picard to continue serving as Vice Chair, seconded by Mr. Hoey. The motion carried unanimously.

Mr. Reed nominated Ms. Hennessey to continue serving as Secretary, seconded by Mr. Hoey. The motion carried unanimously.

Mr. Reed nominated Mr. Jesse Phillips to serve as Treasurer. Mr. Picard moved the nomination, seconded by Mr. Eyzaguirre. The motion carried.

The 2026 TNHAA Officers are:

- Chair: Robert Reed
- Vice Chair: John Picard
- Secretary: Linda Hennessey
- Treasurer: Jesse Phillips

OTHER BUSINESS

The Board welcomed new members William "Bill" Villano and Sandra Trevino. Both briefly introduced themselves and expressed appreciation for the opportunity to serve.

The Board also recognized outgoing Board members for their years of service and contributions to the Authority.

APPROVAL OF MINUTES

Due to the lack of a quorum at the July meeting, the June 2026 minutes remained pending.

Mr. Page moved to approve the June minutes, seconded by Ms. Hennessey. The motion carried, with Mr. Villano and Ms. Trevino abstaining.

Mr. Page moved to approve the July minutes, seconded by Ms. Hennessey. The motion carried, with Mr. Villano and Ms. Trevino abstaining.

EXECUTIVE DIRECTOR'S REPORT

Executive Director Rafter provided the following updates:

- A grant status report was distributed to the Board.
- A $1,108,800 grant was finalized for the Residential Sound Insulation Program, covering approximately eight homes.
- An application was submitted for $1,353,150 for zero-emission maintenance equipment and related charging infrastructure.
- The Airport's Capital Improvement Plan will be reviewed with the FAA on August 27; no significant project changes are anticipated.
- The Airport prevailed in the Environmental Assessment appeal; local zoning and permit approvals remain required.
- Responses are being prepared to questions submitted by Mr. Scussel.
- Passenger enplanements were down 2% compared with May 2025 but up 8% over the trailing twelve-month period, with 731,597 enplanements.

DRAFT

Matt Shelby, Avports Business Development Director, provided an air service update regarding current service trends, potential future destinations, airline interest, and terminal capacity considerations. The presentation will be attached to the minutes.

FINANCE COMMITTEE REPORT

JUNE 2026 FINANCIALS

Mr. Reed reported that the Finance Committee reviewed the financial statements for the period ending June 30, 2026. Executive Director Rafter presented the following financial highlights:

Airfield Account

- The subsidy required for June was $92,121 over budget.
- June revenues, excluding the Lessee subsidy of $412,231, totaled $98,916.
- Year-to-date revenues, excluding $3,308,501 in subsidy, totaled $1,252,666, approximately $94,383 better than budget.
- June expenses totaled $511,147, approximately $94,514 over budget.
- Year-to-date expenses totaled $4,561,167, approximately $438,426 below budget.

Administrative Account

- June revenues totaled $63,547, approximately $26,580 below budget.
- Year-to-date revenues totaled $799,216, approximately $170,784 below budget.
- June expenses totaled $53,997.
- Year-to-date expenses totaled $909,273, approximately $60,727 below budget.
- The Admin Fund had a positive net result of $9,550 for June and a year-to-date deficit of $110,057.

Balance Sheet

- The fund balance at June 30, 2026, was $413,788.
- Total liabilities and fund balances were $2,553,569.

AIRPORT MANAGER'S REPORT

AIRFIELD OPERATIONS

Mr. Cavaliere delivered the Airport Manager's Report on behalf of Mr. Nielson. Updates included:

- TSA cybersecurity inspection and ongoing compliance work.
- Upgrades to airport access control, CCTV, and network systems.
- Delivery and training for a new aircraft rescue and firefighting vehicle.
- Installation of a new HVAC unit in the terminal breezeway.
- Preparations for the September 15 triennial emergency response exercise.
- Initial preparations for the upcoming snow and deicing season.
- Continued coordination with local public safety partners.

No aircraft alerts were reported since the previous meeting.

LESSEE'S REPORT – THE NEW HVN LLC

DRAFT

THE NEW HVN LLC

Mr. Cavaliere's report also served as the Lessee's Report.

COMMUNITY ENGAGEMENT REPORT

Mr. Cavaliere provided the following updates:

- Approximately 40 New Haven students from LEAP participated in an airport tour and aviation career discussion.
- The Airport participated in the Amity Chamber of Commerce Business Expo.
- The residential air purifier program is entering a second phase, expanding eligibility to more than 1,200 homes overall.
- Air quality monitoring continues around the Airport, with data publicly available.
- An update on ongoing noise monitoring will be provided at the next Board meeting.

REPORTS AND ACTION ITEMS

No resolutions were presented.

OTHER BUSINESS

The Board discussed the continued applicability of the MOU following resolution of the court case and confirmed that the MOU remains in effect.

The Board also discussed the anticipated East Haven land-use approval process, expected before year-end, and EMAS runway safety technology. Staff noted that EMAS is identified in the Airport Master Plan for a future phase.

PUBLIC COMMENT

Please note that the following comments reflect the speaker's personal opinions and concerns, not established facts. Public Comment is intended for remarks from the public, not for a question-and-answer session. For inquiries, members of the public are encouraged to reach out directly to the Tweed New Haven Airport Authority or Avports.

- Petrina Yoxall – New Haven, CT: Commenter expressed concern regarding aircraft noise, emissions, vehicle traffic, and potential neighborhood health impacts. Commenter alleged that aircraft idling, auxiliary power unit use, and vehicle congestion increase emissions affecting nearby residences and expressed the opinion that neighborhood impacts are not being adequately considered.
- Toni Lorenti – Meriden, CT: Commenter asserted that auxiliary power units serve necessary aircraft functions and expressed concern that additional airline growth should not occur without corresponding airside infrastructure improvements. Commenter cited taxiway, holding-area, and aircraft parking limitations and expressed the opinion that surrounding development has contributed to airport-neighborhood conflicts.
- Lorena Venegas – East Haven, CT: Commenter expressed concerns regarding flood elevation, project planning and permitting, airport safety, pending litigation, Board representation, airline financial viability, and communication with East Haven residents. Commenter also alleged deficiencies in air purifier program outreach and questioned the legality of a Board member's appointment.
- Lisa Brandes – New Haven, CT: Commenter encouraged consideration of transit connections, transit-oriented development, and related economic development opportunities associated with airport growth.

Commenter also suggested that airline planning and data analysis consider business/leisure travel, academic travel, and the schedules of area colleges and universities.

ADJOURNMENT

Ms. Hennessey moved to adjourn, seconded by Mr. Fimiani. The motion carried unanimously.

The meeting adjourned at approximately 5:13 p.m. The next regular Board meeting is scheduled for September 16, 2026, at 4:00 p.m.

MINUTES PREPARED AND SUBMITTED BY

Malena Zanjani

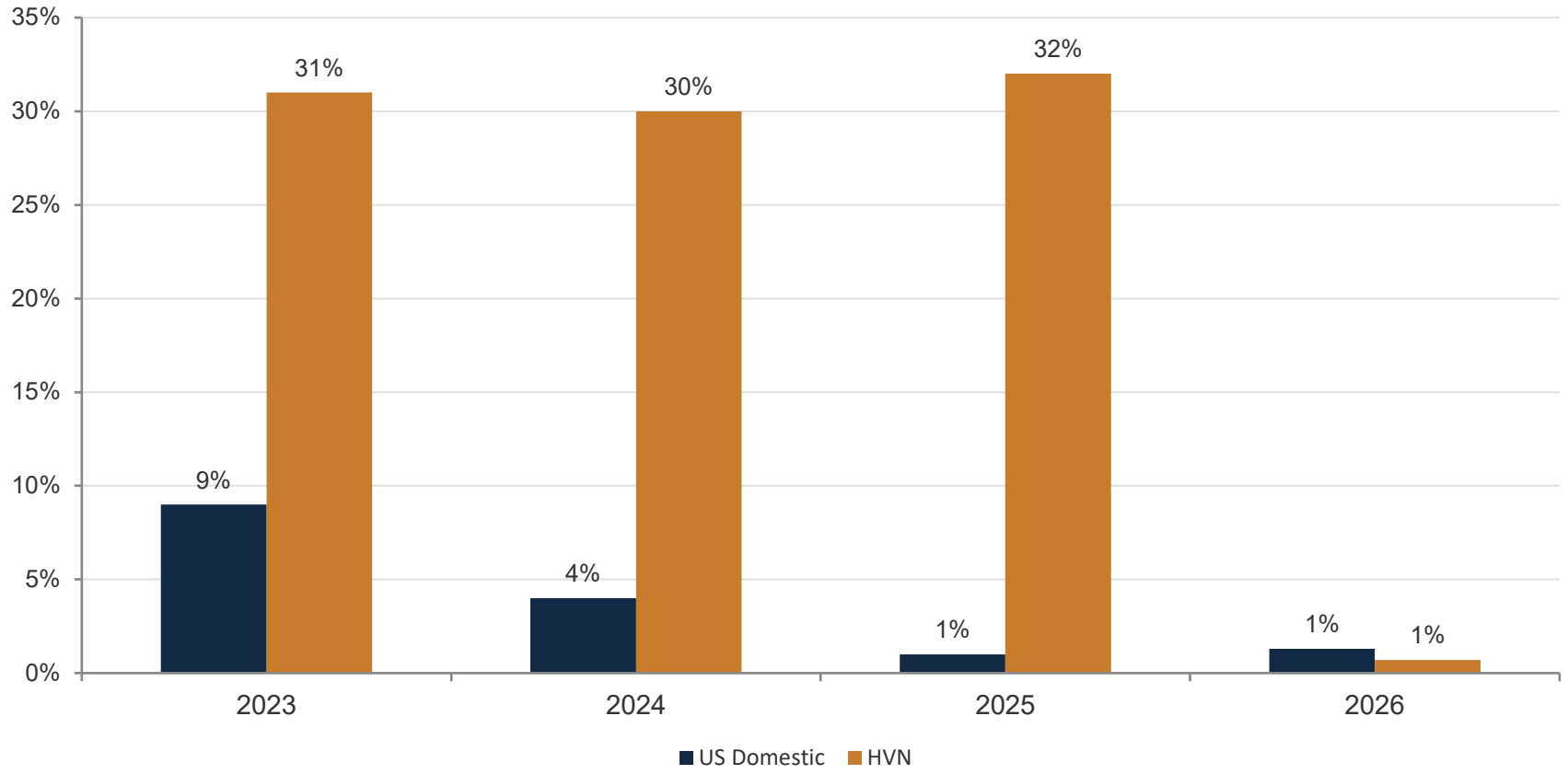
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DRAFT

After several years of rapid growth, HVN capacity growth moderated in 2026

HVN Air Service

HVN Change in Seat Capacity vs. US Domestic Average



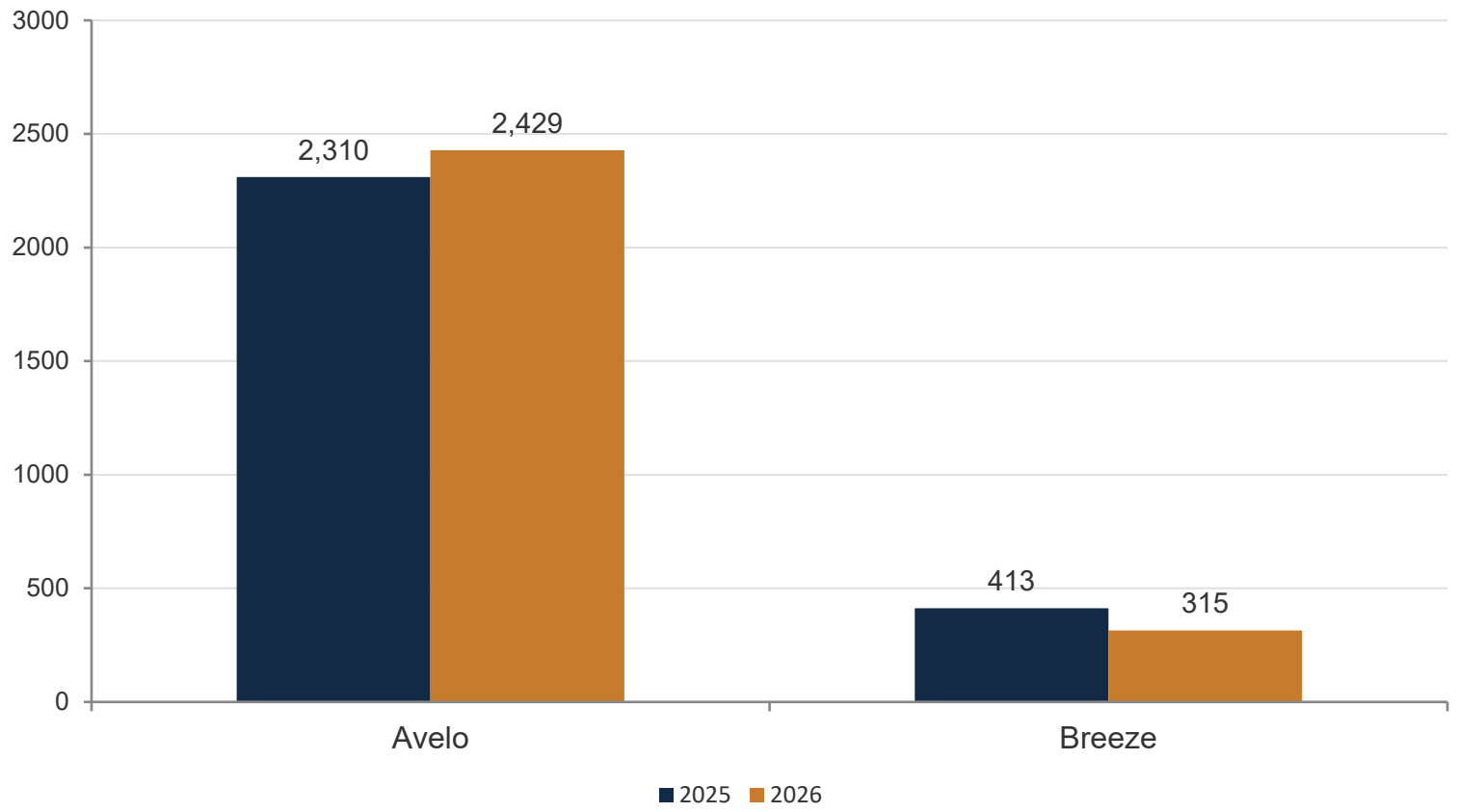
Source: Published Schedules via ADI as of Aug 12, 2026

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The reduced growth is a result of Breeze getting smaller at HVN, while Avelo has backfilled this reduction

HVN Air Service

HVN Seats Daily Each Way By Carrier



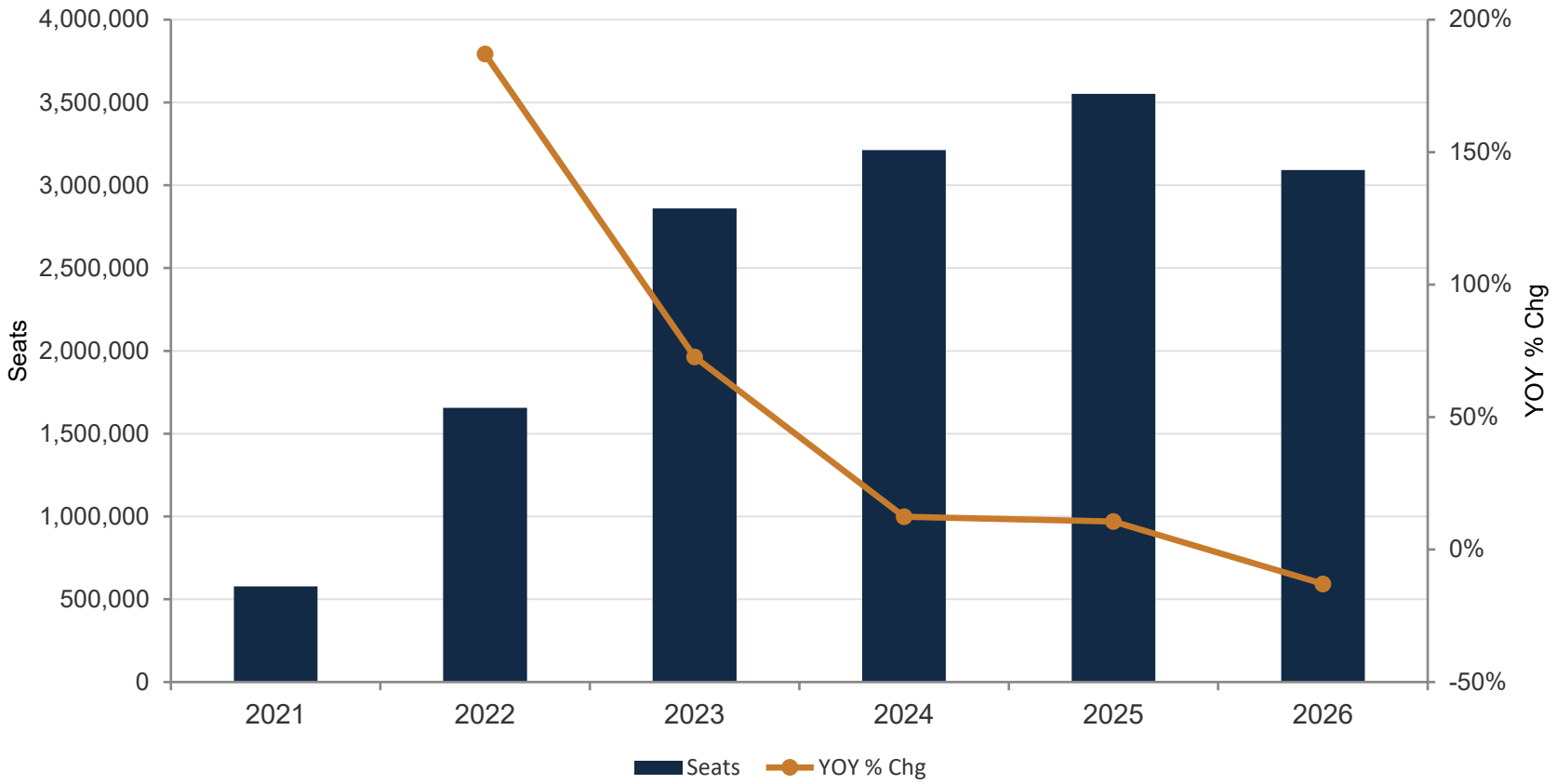
Source: Published Schedules via ADI as of Aug 12, 2026

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Avelo is growing at HVN despite shrinking overall in 2026

HVN Air Service

Avelo Capacity & Growth Rate by Year



Source: Published Schedules via ADI as of Oct 6, 2025

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There are still several new opportunities within range of the 737 at HVN, in addition to frequency in existing markets…

HVN Air Service

Market	Pax Weekly Each Way	Avg Fare
Austin, TX	697	$208
Minneapolis, MN	669	$222
New Orleans, LA	582	$180
St. Louis	336	$179
Cincinnati	311	$173



Source: Catchment Analytics via ADI

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… and Avelo's E195-E2 order may enable longer range opportunities…

HVN Air Service

Market	Pax Weekly Each Way	Avg Fare
Los Angeles	2,567	$321
San Francisco	1,724	$306
Denver	1,238	$209
Phoenix	939	$257
San Diego	739	$268



Source: Catchment Analytics via ADI

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…and potentially smaller markets

HVN Air Service

Market	Pax Weekly Each Way	Avg Fare
Columbus	302	$172
San Antonio	289	$202
Kansas City	289	$174
Pittsburgh	260	$154
Milwaukee	231	$175

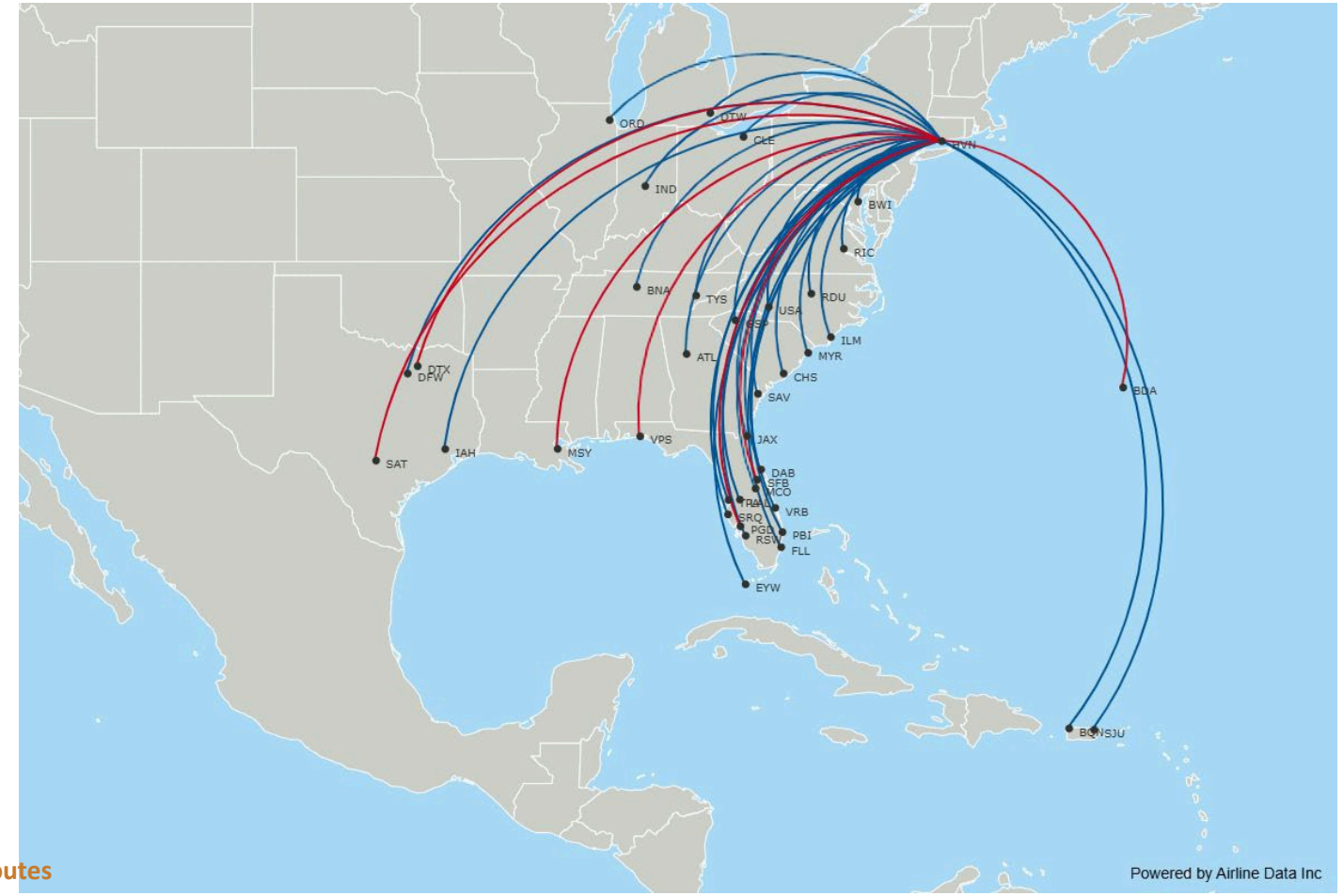


Source: Catchment Analytics via ADI

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Conversations with 2 potential new carriers make us optimistic for 2027

HVN Air Service



Nov 2026 Routes **Potential 2027 Routes**

DTX, SAT, MSY, VPS, PGD, SFB, and BDA are 2027 potentials