TWEED
NEW HAVEN
AIRPORT

Regular Meeting Agenda

TNHAA Board of Directors

Wednesday – August 19, 2026 @ 4:00 PM

Virtual/In-Person

1. Call to Order	Mr. Robert Reed
2. Election of Officers	
3. Minutes Approval – July 15, 2026	Attached
4. Chairman's Report	Mr. Robert Reed
5. Executive Director's Report	Mr. Tom Rafter
6. Finance Committee Report	Ms. Serena Neal-Sanjurjo
a. *June 2026 Financials*	Attached
7. Airport Manager's Report – Airfield Operations	Mr. Jeremy Nielson
8. Lessee's Report – The New HVN LLC	Mr. Jeremy Nielson
a. *Community Engagement Report*	Mr. Tom Cavaliere
9. Reports and Action Items	
10. Other Business	
11. Public Comment	
12. Adjournment	

TWEED NEW HAVEN AIRPORT AUTHORITY
BOARD OF DIRECTORS
REGULAR BOARD MEETING MINUTES OF JULY 15, 2026

BOARD MEMBERS IN ATTENDANCE

Carlos Eyzaguirre, Ray Pompano, Ken Dagliere, Kevin Rocco, Charles Page, and Matt Hoey.

BOARD MEMBERS ABSENT

Robert Reed, Linda Hennessey, Jesse Phillips, Michael Fimiani, Mark Scussel, John Picard, Dean Johnson, William Villano, and Sandra Trevino.

OTHERS IN ATTENDANCE

Tom Rafter, Serena Neal-Sanjurjo, Jeremy Nielson, Malena Zanjani, Toni Lorenti, Tom Cavaliere, Jeremiah Wilhite, Lisa Brandes, Mark Zaretsky, Michael Giordano, Eliot Jameson, Lorena Venegas, Sarah Smith, Gloria Bellacicco, and Brian C. Courtney.

CALL TO ORDER

In the absence of Chairman Robert Reed and Vice Chairman John Picard, Board Member Matthew Hoey chaired the meeting. Mr. Hoey called the regular meeting of the Tweed New Haven Airport Authority Board to order at 4:10 p.m.

A quorum was not present. Accordingly, the Board received informational reports and updates but took no votes or official action.

APPROVAL OF MINUTES

Due to the absence of a quorum, the Board did not vote on approval of the June 17, 2026 meeting minutes. No questions, comments, or proposed revisions were raised.

CHAIRMAN'S REPORT

No Chairman's Report was presented.

EXECUTIVE DIRECTOR'S REPORT

Executive Director Rafter reported that the election of officers would be postponed until the August meeting due to the absence of a quorum. He also provided the following updates:

- The Authority finalized a $1,031,303 grant for concrete foundation piles and caps for the new terminal.

- The annual Capital Improvement Plan meeting with the FAA is scheduled for late August. The plan includes the same projects with updated funding and schedules.
- Several appointments and reappointments were confirmed for terms ending June 30, 2030:
    - SCRCOG appointed Matthew Hoey, succeeding David White.
    - East Haven reappointed Mark Scussel and Raymond Pompano.
    - New Haven reappointed Carlos Eyzaguirre and appointed William Villano and Sandra Trevino, succeeding Mark Sklarz and Serena Neal-Sanjurjo, respectively.
- April 2026 enplanements increased 4% compared with April 2025 and 10% over the twelve-month period. The airport enplaned 732,694 passengers during the preceding twelve months.

Board members discussed the timing of East Haven's assumption of two Board seats currently held by SCRCOG. Members confirmed that, under the memorandum of understanding, the transition is tied to issuance of the building permit for the East Terminal. A question was also raised regarding the legal effect of the memorandum of understanding; no formal legal determination was made.

No action was taken.

FINANCE COMMITTEE REPORT

MAY 2026 FINANCIALS

Ms. Serena Neal-Sanjurjo reported that the Finance Committee had reviewed the financial statements for the period ending May 31, 2026, and asked Executive Director Rafter to present the report.

For the Airfield Fund, the May subsidy requirement was $51,423 under budget. Year-to-date revenues, excluding the lessee subsidy, were $91,990 above budget, while year-to-date expenses were $532,940 below budget.

For the Administration Fund, May revenues were $22,542 below budget and year-to-date revenues were $144,203 below budget. Year-to-date expenses were $48,208 below budget. The Administration Fund reported a net loss of $62,562 for May and $119,607 year to date, due in part to outstanding reimbursable expenses.

The ending fund balance was $404,215, and total liabilities and fund balances were $2,663,658. No questions were raised.

Mr. Hoey thanked Ms. Neal-Sanjurjo for her eight years of service to the Authority and recognized her leadership and contributions to community representation and contracting diversity.

AIRPORT MANAGER'S REPORT

AIRFIELD OPERATIONS

Mr. Neilson reported that two aircraft alerts occurred during the previous month. The first involved a single-engine aircraft experiencing a rough-running engine. The second involved an Avelo Airlines flight returning to the airport after an engine overspeed indication. Mutual aid personnel responded to both incidents, and both aircraft landed safely without incident.

Mr. Neilson also reminded the Board that the airport's full-scale emergency exercise is scheduled for September 15, 2026, with a rain date of September 22. Board members will be contacted to determine their interest in participating or observing.

LESSEE'S REPORT – THE NEW HVN LLC

THE NEW HVN LLC

Mr. Neilson reported that the July 4 holiday weekend was operationally busy but otherwise uneventful. He also provided an update on the significant rainfall experienced on July 6. Airport staff deployed the flood-mitigation barriers, monitored the tide-gate system, and coordinated with the City and Fire Marshal. The terminal was temporarily closed, and several flights experienced brief delays; however, operations resumed without significant incident. Mr. Neilson thanked airport staff and the surrounding neighborhood for their cooperation and patience.

COMMUNITY ENGAGEMENT REPORT

Mr. Cavaliere thanked residents, Board members, and City representatives who attended the annual community meetings for Wards 17 and 18. Responses to outstanding questions will be provided directly to residents and posted on the airport's community webpage.

He also reported that the airport's air-purifier program will be expanded to at least 400 additional homes, with eligible residents receiving information before the program launches.

Avelo Airlines announced new service to Aguadilla, Puerto Rico, beginning November 19, 2026, and will move its Houston service to George Bush Intercontinental Airport beginning September 24, 2026.

Approximately 40 students from the New Haven LEAP program also visited the airport to learn about airport operations and aviation career opportunities.

REPORTS AND ACTION ITEMS

No resolutions were presented. Due to the absence of a quorum, no action was taken.

OTHER BUSINESS

Mr. Hoey congratulated Board members Carlos Eyzaguirre, Raymond Pompano, and Mark Scussel on their reappointments.

Mr. Dagliere thanked airport representatives for their support of the Walter Reed Football Camp.

PUBLIC COMMENT

Please note that the following comments reflect the speaker's personal opinions and concerns, not established facts. Public Comment is intended for remarks from the public, not for a question-and-answer session. For inquiries, members of the public are encouraged to reach out directly to the Tweed New Haven Airport Authority or Avports.

- Lisa Brandes – New Haven, CT: Commenter expressed personal concerns regarding stormwater and flood-mitigation planning for the proposed terminal, including the potential use of bioswales and permeable surfaces. Commenter also encouraged greater integration with regional public transit and expanded internship and workforce-development opportunities for New Haven and East Haven students.
- Gabriella Campos – New Haven, CT: Commenter expressed concern that prior community recommendations regarding permeable pavement, public transit, traffic, and neighborhood impacts had not been adequately addressed. Commenter also alleged that airport representatives had misrepresented

anticipated impacts and raised unverified concerns regarding emergency access, employee conduct, public health effects, flooding, and the suitability of the surrounding geography for airport expansion.

- Gloria Bellacicco – New Haven, CT: Commenter expressed concern about neighborhood traffic congestion, particularly during severe weather and holiday travel periods. Commenter suggested reconsidering a temporary, conditional cell phone waiting lot near the airport as a possible way to reduce traffic on surrounding residential streets.
- Lorena Venegas – East Haven, CT: Commenter questioned the status and eligibility of certain Board appointments and expressed concern regarding compliance with the memorandum of understanding. Commenter alleged that airport-related entities had acted improperly in connection with a proposed fuel-storage expansion and related litigation, and further alleged inadequate public access to environmental application materials and community outreach. Commenter also raised concerns regarding wetlands, flooding, traffic, and emergency access.
- Toni Lorenti – Meriden, CT: Commenter criticized an airport representative's reported response to a resident who followed a fuel truck, expressing the opinion that the incident presented a security concern. Commenter advocated for pilot representation on an airport users group, emphasized the importance of general aviation, and disputed certain public statements regarding aviation terminology and the environmental effects of auxiliary power unit use.

ADJOURNMENT

Due to the absence of a quorum, no motion or vote to adjourn was taken. Mr. Hoey concluded the proceedings at approximately 4:49 p.m.

The next regular meeting is scheduled for August 19, 2026, at 4:00 p.m.

MINUTES PREPARED AND SUBMITTED BY

Malena Zanjani

7/17/26

DRAFT

TWEED-NEW HAVEN AIRPORT AUTHORITY
AIRFIELD ACCOUNT
Income Statement June 30, 2026

	June		Year to Date		Budget
	Actual	**Budget**	**Actual**	**Budget**	**Board Approved (Annual)**
Revenues					
AIR CARRIER FUEL FLOWAGE FEES	24,460.21	32,851.25	288,161.29	394,215.00	394,215.00
FBO FUEL FLOWAGE FEES	11,541.24	4,176.75	132,703.39	50,121.00	50,121.00
GA LANDNG FEES	56,455.05	59,495.58	706,176.24	713,946.96	713,947.00
FUEL REIMBURSEMENT & OTHER	6,459.58	-	125,625.35	-	-
LESSEE AIRFIELD REIMBURSEMENT	412,230.68	320,109.16	3,308,500.55	3,841,309.92	3,841,310.00
Total Revenues	**511,146.76**	**416,632.74**	**4,561,166.82**	**4,999,592.88**	**4,999,593.00**
Expenses					
AIRFIELD PERSONNAL COSTS	185,121.23	224,748.08	2,393,716.90	2,696,976.96	2,696,977.00
ADMINISTRATION	45,448.86	55,908.33	610,712.58	670,899.96	670,900.00
FACILITY	38,249.83	51,393.00	627,212.20	616,716.00	616,716.00
MAINTENANCE	242,326.84	84,583.33	929,525.14	1,014,999.96	1,015,000.00
CONTINGENCY	-	-	-	-	-
Total Expenses	**511,146.76**	**416,632.74**	**4,561,166.82**	**4,999,592.88**	**4,999,593.00**
Net Income(Loss)	**-**	**-**	**-**	**-**	**-**

TWEED-NEW HAVEN AIRPORT AUTHORITY
AUTHORITY ADMIN ACCOUNT
Income Statement June 30, 2026

	June		Year to Date		Budget
	Actual	**Budget**	**Actual**	**Budget**	**Board Approved (Annual)**
Revenues					
BASE RENT - LESSEE **	49,817.79	49,583.00	597,813.48	594,996.00	595,000.00
REVENUE SHARE - LESSEE	13,728.78	9,000.00	132,214.09	108,000.00	108,000.00
REIMBURSABLE EXPENSES & OTHER ***	-	31,544.00	69,188.38	267,004.00	267,000.00
Total Revenues	**63,546.57**	**90,127.00**	**799,215.95**	**970,000.00**	**970,000.00**
Expenses					
EXECUTIVE DIRECTOR SALARY	13,269.22	18,769.00	207,884.50	243,998.00	244,000.00
EXECUTIVE DIRECTOR TAXES AND BENEFITS	1,612.20	2,846.00	25,230.06	36,998.00	37,000.00
ADMINISTRATIVE STAFF	10,159.74	3,769.00	84,819.65	48,998.00	49,000.00
ECONOMIC IMPACT STUDY	-	-	-	-	-
LEGAL, AUDIT, ACCOUNTING & OTHER SERVICES	13,740.00	15,964.00	236,494.16	247,002.00	247,000.00
REIMBURSABLE LEGAL, AUDIT & OTHER COSTS	7,267.50	7,417.00	218,117.29	100,004.00	100,000.00
CONSULTANT FOR CAPITAL PROJECTS	-	10,000.00	-	30,000.00	30,000.00
BOND ISSUANCE COSTS	1,622.00	-	112,305.10	170,000.00	170,000.00
OTHER ADMIN COSTS	6,325.87	1,500.00	24,422.26	18,000.00	18,000.00
CONTINGENCY	-	6,250.00	-	75,000.00	75,000.00
Total Expenses	**53,996.53**	**66,515.00**	**909,273.02**	**970,000.00**	**970,000.00**
Net Income(Loss)	**9,550.04**	**23,612.00**	**(110,057.07)**	**-**	**-**

** Base Rent calculation in the approved budget based on the latest CPI data available at the time. Budget projected a CPI increase of 2.3% over fiscal year 2025..
Actual CPI from commencement of the Lease and Development Agreement in August 2022 through May of 2025 was 8.69%. Revised estimate of Base Rent now $597,813.

*** Amount of reimbursements subject to review for eligibility

TWEED-NEW HAVEN AIRPORT AUTHORITY
Income Statement June 30, 2026

	June		Year to Date		
	Airfield Account	**Auth. Admin Acc.**	**Airfield Account**	**Auth. Admin Acc.**	**Authority Total**
Revenues					
AIRPORT REVENUE	92,456.50	-	1,074,000.16	-	1,074,000.16
FUEL REIMBURSEMENT	6,459.58	-	125,625.35	-	125,625.35
BASE RENT LESSEE	-	49,817.79	-	597,813.48	597,813.48
REVENUE SHARE LESSEE	-	13,728.78	-	132,214.09	132,214.09
LESSEE AIRFIELD REIMBURSEMENT	412,230.68	-	3,361,541.31	-	3,361,541.31
OTHER	-	-	-	69,188.38	69,188.38
Total Revenues	**511,146.76**	**63,546.57**	**4,561,166.82**	**799,215.95**	**5,360,382.77**
Expenses					
AIRPORT EXPENSES	314,008.86	6,325.87	2,023,249.88	24,422.26	2,047,672.14
AIRPORT PAYROLL & BENEFITS	185,121.23	-	2,393,716.90	-	2,393,716.90
AUTHORITY MANAGEMENT	-	25,041.16	-	317,934.21	317,934.21
ECONOMIC IMPACT STUDY	-	-	-	-	-
LEGAL, AUDIT & ACCOUNTING	-	13,740.00	-	233,834.16	233,834.16
REIMBURSABLE LEGAL, AUDIT & OTHER COSTS	-	7,267.50	-	218,117.29	218,117.29
CONSULTANT FOR CAPITAL PROJECTS	-	-	-	2,660.00	2,660.00
BOND ISSUANCE COSTS	-	1,622.00	-	112,305.10	112,305.10
AVPORTS - MGT FEES	12,016.67	-	144,200.04	-	144,200.04
Total Expenses	**511,146.76**	**53,996.53**	**4,561,166.82**	**909,273.02**	**5,470,439.84**
Net Income(Loss)	**-**	**9,550.04**	**-**	**(110,057.07)**	**(110,057.07)**

TWEED-NEW HAVEN AIRPORT AUTHORITY

Balance Sheet-Governmental Fund Type and Account Groups

June 30, 2026

DRAFT - UNAUDITED

Assets	
Cash and equivalents	$ 773,597
Account receivable, net	1,631,647
Due from (to) Capital Fund	136,960
Prepaid expenses and other assets	11,364
Total assets	$ 2,553,569
Liabilities and Fund Balances	
Accounts payable	$ 2,111,298
Accrued Expenses and other current liabilities	28,482
Fund Balance	413,788
Total liabilities and fund balances	$ 2,553,569

HVN Enplanement Report

Destination	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Total (12-months)
MCO	8,789	9,729	10,579	10,416	6,651	6,485	6,841	8,570	6,809	5,523	7,141	7,333	5,828	91,905
FLL	3,844	4,786	5,443	5,362	3,534	3,705	4,415	6,204	4,458	4,628	6,836	6,642	3,979	59,992
PBI	2,826	2,575	2,525	2,778	1,627	2,228	3,577	5,275	4,318	4,473	5,519	4,543	2,447	41,885
TPA	2,994	2,989	2,683	3,173	3,064	3,369	3,394	4,005	2,832	3,213	4,218	4,297	2,698	39,935
RSW	2,507	2,154	2,286	2,014	1,350	2,567	2,763	5,383	3,252	4,385	5,686	5,235	2,642	39,717
SRQ	1,688	1,745	1,266	1,528	975	1,217	2,235	3,048	2,407	2,333	2,926	2,244	1,423	23,347
RDU	3,194	3,899	4,861	5,553	4,354	4,711	4,621	5,001	2,610	2,762	3,750	4,348	3,630	50,100
BNA	2,334	2,746	2,976	2,866	2,232	2,792	2,143	1,686	542	1,266	2,354	2,542	2,562	26,707
MYR	2,647	3,303	3,820	3,940	2,549	3,068	2,273	1,826	994	1,337	2,502	2,913	2,766	31,291
CHS	2,675	2,666	2,591	2,716	1,850	1,863	1,723	1,619	875	1,257	2,419	2,742	2,304	24,625
ILM	2,508	2,304	2,268	2,551	1,761	2,068	1,727	1,532	839	654	979	1,204	1,343	19,230
BWI	928	865	1,118	1,034	806	1,012	1,137	921	653	1,071	1,779	2,109	2,529	15,034
SAV	1,059	1,275	1,253	1,123	0	0	432	546	109	567	1,177	1,466	1,187	9,135
DAB	1,577	1,341	1,263	1,452	1,029	1,342	1,530	1,635	1,187	977	1,292	1,483	1,294	15,825
GSP	1,071	1,168	1,270	1,217	964	1,322	1,070	1,179	873	678	1,222	1,430	1,151	13,544
SJU	1,382	2,126	2,513	2,472	0	1,177	1,847	2,280	2,154	1,945	2,557	2,532	2,520	24,123
VPS	1,173	1,119	1,209	1,125	0	0	0	0	0	0	0	0	0	3,453
ATL	2,586	3,144	3,447	3,332	2,556	3,517	2,942	3,215	2,002	1,944	2,665	3,106	3,173	35,043
USA	2,315	2,231	2,176	2,615	2,330	2,742	2,839	2,684	1,345	2,277	3,146	3,678	2,892	30,955
TYS	950	1,012	1,015	1,231	1,005	1,087	959	593	165	0	0	0	0	7,067
HOU	1,097	1,304	1,284	1,175	887	1,262	982	595	292	578	1,318	1,311	1,200	12,188
TVC	0	361	746	693	0	0	0	0	0	0	0	0	0	1,800
LAL	1,646	1,427	1,300	1,494	1,212	1,591	1,467	1,729	1,077	1,667	2,656	2,650	2,711	20,981
IAD	960	849	966	1,130	688	831	784	370	135	0	0	0	0	5,753
MSY	14	0	0	0	0	926	879	828	425	0	0	0	0	3,058
VRB	462	503	499	534	0	0	552	711	841	631	813	827	171	6,082
ORF	753	747	1,067	1,153	348	515	395	479	91	330	530	580	530	6,765
RIC	535	482	560	589	566	739	505	642	520	492	621	707	854	7,277
JAX	1,449	1,687	1,636	1,820	1,313	1,793	1,590	1,705	1,235	1,528	2,184	1,803	1,003	19,297
DFW	1,046	1,158	1,446	1,265	1,008	1,270	1,018	787	812	834	1,119	1,319	1,088	13,124
DTW	914	856	879	1,135	849	1,004	1,027	566	129	0	117	501	1,154	8,217
ORD	758	1,359	1,210	1,512	1,203	1,114	1,470	1,665	877	594	1,039	1,429	2,599	16,071
PWM	94	240	498	398	0	0	0	0	0	0	0	0	0	1,136
EYW	0	0	0	0	0	0	382	865	829	825	977	621	0	4,499
CLE (Starts Jun. 26)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
IND (Starts Jun. 26)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
IAH (Starts Sept. 26)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BQN (Starts Nov. 26)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	173	315	189	295	543	615	118	147	41	0	0	2,436
Total EPAX	58,775	64,150	68,826	71,711	46,900	57,612	60,062	68,759	45,805	48,916	69,583	71,595	57,678	731,597

Avelo	51,338	56,128	60,056	63,147	42,437	52,030	54,385	61,899	39,741	43,004	61,693	63,396	50,860	648,776

Breeze	7,437	8,022	8,770	8,564	4,463	5,582	5,677	6,860	6,064	5,912	7,890	8,199	6,818	82,821

May 2025 - May 2026 DOWN 2%
Previous 12-Months UP 8%

	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Total (12-months)
Current 12-Month Period	58,775	64,150	68,826	71,711	46,900	57,612	60,062	68,759	45,805	48,916	69,583	71,595	57,678	731,597
Prior 12-Month Period	44,048	51,498	57,520	58,431	42,939	51,691	52,360	65,934	50,687	55,049	66,160	68,990	58,775	680,034
% Change	33%	25%	20%	23%	9%	11%	15%	4%	-10%	-11%	5%	4%	-2%	8%

Source: Bureau of Transportation Statistics, T-100 Domestic Segment (U.S. Carriers)