Regular Meeting Agenda

TNHAA Board of Directors

Wednesday – November 18, 2026 @ 4:00 PM

Virtual/In-Person

1. Call to Order	Mr. Robert Reed
2. Minutes Approval – October 21, 2026	Attached
3. Chairman's Report	Mr. Robert Reed
4. Executive Director's Report	Mr. Tom Rafter
5. Finance Committee Report	Mr. Jesse Phillips
a. *September 2026 Financials*	Attached
6. Airport Manager's Report – Airfield Operations	Mr. Jeremy Nielson
7. Lessee's Report – The New HVN LLC	Mr. Jeremy Nielson
a. *Community Engagement Report*	Mr. Tom Cavaliere
8. Reports and Action Items	
9. Other Business	
10. Public Comment	
11. Adjournment	

TWEED NEW HAVEN AIRPORT AUTHORITY
BOARD OF DIRECTORS
REGULAR BOARD MEETING MINUTES – OCTOBER 21, 2026

BOARD MEMBERS IN ATTENDANCE

Robert Reed, Linda Hennessey, Michael Fimiani, Charles Page, William Villano, Matt Hoey, Carlos Eyzaguirre, Ken Dagliere, Kevin Rocco, John Picard and Sandra Trevino.

BOARD MEMBERS ABSENT

Ray Pompano, Jesse Phillips, Mark Scussel Sr. and Dean Johnson.

OTHERS IN ATTENDANCE

Tom Rafter, Jeremy Nielson, Tom Cavaliere, Felipe Suriel, Malena Zanjani, Airport representatives and members of the public.

CALL TO ORDER

Chairman Reed called the regular meeting of the Tweed-New Haven Airport Authority Board of Directors to order at 4:06PM. A quorum was confirmed present.

APPROVAL OF MINUTES

Mr. Hoey moved to approve the minutes of the September 16, 2026 Regular Board Meeting, seconded by Mr. Villano. There being no further discussion, the motion carried unanimously.

CHAIRMAN'S REPORT

Chairman Reed acknowledged the public's right to peaceful demonstration and reiterated the Airport's responsibility to maintain a safe, secure and accessible environment for passengers, employees and operations. He emphasized that entrances, roadways and emergency access must remain unobstructed.

Regarding Mayor Elicker's September 16, 2026 letter and the Authority's September 18 response, Chairman Reed noted that the parties continue to actively review the matters raised, in coordination with applicable legal, regulatory and law enforcement requirements. He stated that additional details could not be provided at this time due to legal considerations.

EXECUTIVE DIRECTOR'S REPORT

Executive Director Rafter provided the following updates:

- **Environmental Stewardship Committee (ESC):** The Committee met on October 20, 2026, and received updates on the air purifier program, noise monitoring, VALE Grant, Residential Sound Insulation Program (RSIP), firefighting foam testing and glycol management.
- **Airport Statistics:** The traffic report through July 2026 was included in the Board packet. July enplanements decreased 3% compared to July 2025, while enplanements increased 4% over the preceding twelve-month period. The Airport recorded 729,487 enplanements during that period.

There were no questions or comments.

FINANCE COMMITTEE REPORT

AUGUST 2026 FINANCIALS

Executive Director Rafter presented the Finance Committee report on behalf of Mr. Phillips, who was unable to attend. The financial statements for the period ending August 31, 2026 were reviewed.

Airfield Account:

- The actual subsidy required for August was under budget by $56,378.
- August revenues, excluding the Lessee subsidy of $260,894, totaled $116,854.
- Year-to-date revenues, excluding the $494,602 Lessee subsidy, were $221,129, exceeding budget by $36,242.
- August expenses totaled $377,749, under budget by $31,967. Year-to-date expenses were $715,731, under budget by $103,700.

Administrative Account:

- August revenues totaled $64,250, under budget by $29,055. Year-to-date revenues were $128,525, under budget by $58,085.
- August expenses totaled $48,099. Year-to-date expenses were $103,815, under budget by $82,795.
- The Administrative Fund recorded a positive net result of $16,151 for August and $24,710 year-to-date.

Balance Sheet:

- The Fund Balance at August 31, 2026, was $446,915.
- Total liabilities and fund balances were $2,882,915.

AIRPORT MANAGER'S REPORT

AIRFIELD OPERATIONS

Mr. Nielson provided the following operational updates:

- **Emergency Preparedness:** The Airport successfully conducted its rescheduled full-scale emergency exercise on September 22, 2026, with more than 200 participants and strong mutual aid participation. Feedback is being evaluated to identify improvements, and additional tabletop exercises are being planned with New Haven and East Haven.
- **Emergency Communications:** Staff is working with the FAA, air traffic control and local emergency responders to modernize the Airport's emergency notification system, including backup communications capabilities.

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- **Aircraft Rescue and Firefighting (ARFF):** The Airport received a new Oshkosh Striker firefighting vehicle. FAA-required testing is being coordinated with DEEP to ensure compliance with environmental requirements. Staff confirmed that the Airport's firefighting vehicles use fluorine-free (F3) foam, replacing traditional PFAS-containing foam. Mr. Nielson also reviewed the Airport's firefighting equipment, training and emergency response capabilities.
- **Seasonal Operations:** Staff is preparing for increased Thanksgiving and holiday travel and has completed its annual snow operations coordination meeting with Airport tenants.
- **Airfield Lighting:** Staff reported no further operational issues following repairs to the airfield lighting system affected by earlier flooding.

LESSEE'S REPORT – THE NEW HVN LLC

THE NEW HVN LLC

Mr. Nielson presented the Lessee's Report in conjunction with the Airport Manager's Report. Staff continues to identify improvements to the existing terminal, including flooring replacement, restroom updates and general modernization to enhance the passenger experience.

COMMUNITY ENGAGEMENT REPORT

Mr. Cavaliere provided the following updates:

- **Air Service:** Breeze Airways announced new nonstop service from Tweed to Myrtle Beach, scheduled to begin May 27, 2027.
- **Terminal Enhancements:** The Airport introduced updated jet bridge artwork and additional terminal installations through partnerships with local artists and businesses, including initiatives supporting the Feeding Families Foundation.
- **Air Purifier Program:** Phase Two will expand eligibility to approximately 450 additional homes, bringing total eligibility to more than 1,200 households. Notification letters are expected by the end of October, with applications accepted through February 2027. Website and application improvements are being implemented to simplify participation.
- **Noise Monitoring Report:** Mr. Cavaliere presented findings from the Airport's recent portable noise monitoring deployment near Roses Farm Road. The 143-day monitoring period recorded an average of approximately nine minutes per day of noise events above 65 decibels, compared with approximately 4.3 minutes at the previous Upson Terrace location. Average event duration remained approximately 13–14 seconds, with peak readings of 94 and 92 decibels, respectively. Staff noted that differences in location, proximity to flight paths and monitoring seasons affect the results. During the monitoring period, 379 public noise inquiries were received, with 315 submitted by one individual. Mr. Cavaliere emphasized that the noise monitoring report will be available on **flytweed.com**, along with previous reports and publicly accessible aircraft tracking information, to provide transparency regarding aircraft noise.

REPORTS AND ACTION ITEMS

No resolutions were presented for consideration.

OTHER BUSINESS

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Mr. Dagliere requested an update on the design and development progress of the proposed new terminal. Chairman Reed confirmed that planning and coordination with project partners and regulatory agencies remain ongoing.

Executive Director Rafter indicated that a public update on terminal development would be included at the November Board meeting. Mr. Reed also noted plans for an Executive Committee meeting with project representatives ahead of the November meeting to review ongoing developments.

- ***Action Item: Staff to provide an update on the new terminal design and development at the November 18, 2026 Board meeting.***

PUBLIC COMMENT

The following summaries reflect the speakers' comments, opinions, and concerns and should not be construed as independently verified statements of fact. Public comment is not a question-and-answer session. These summaries are intended to provide a brief overview and do not capture the comments in their entirety. To hear the public comments in full, please refer to the meeting recording available at flytweed.com.

Petrina Yoxall – New Haven, CT: Expressed ongoing concerns regarding neighborhood traffic, vehicles parking near her residence, aircraft noise, odors and late-night flights.

Leslie B. – New Haven, CT: Speaking on behalf of the New Haven Federation of Teachers and New Haven Immigrants Coalition, urged the Authority to ensure compliance with applicable state and federal laws governing immigration enforcement. Requested greater transparency regarding ICE access, identification, training, background checks and arrest records at the Airport.

Paul North – Hamden, CT: Expressed concerns regarding immigration enforcement activities at airports, particularly their impact on students and families. Encouraged the Authority to use available legal measures to protect travelers and community members.

Anne Watkins – New Haven, CT: Encouraged the Authority to exercise its responsibilities under state and federal law regarding immigration enforcement and requested staff awareness and training concerning judicial warrants and constitutional protections.

Rose Murphy – Branford, CT: Discussed a prior positive experience bringing students to the Airport for a career education visit and expressed concerns about how immigration enforcement activities may affect students' and families' sense of safety at the Airport.

Jessica Light – New Haven, CT: Raised concerns regarding immigration enforcement, constitutional protections and compliance with Connecticut law. Requested greater transparency concerning ICE activities and cooperation at the Airport.

Trin Trong – New Haven, CT: Speaking on behalf of the New Haven Immigrant Coalition through Yale Law School's Worker and Immigrant Rights Advocacy Clinic, discussed a Freedom of Information request seeking records related to ICE access, security screening, identification, training and enforcement activities at the Airport.

Lorena Venegas – East Haven, CT: Expressed concerns regarding air quality, noise, PFAS, pesticide use and environmental impacts on the surrounding community. Requested additional environmental information, public engagement and greater representation of East Haven residents' concerns.

ADJOURNMENT

Following public comment, Board members offered brief closing remarks. Mr. Reed called for a motion to adjourn the meeting. Mr. Page moved to adjourn, seconded by Mr. Fimiani. The motion carried, and the meeting adjourned at approximately 5:06 p.m.

The next regular Board meeting is scheduled for November 18, 2026, at 4:00 p.m.

ACTION ITEM SUMMARY

- ***Action Item: Staff to provide an update on the new terminal design and development at the November 18, 2026 Board meeting.***

MINUTES PREPARED AND SUBMITTED BY

Malena Zanjani

10/27/26

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TWEED-NEW HAVEN AIRPORT AUTHORITY
AIRFIELD ACCOUNT
Income Statement September 30, 2026

	September		Year to Date		Budget
	Actual	**Budget**	**Actual**	**Budget**	**Board Approved (Annual)**
Revenues					
AIR CARRIER FUEL FLOWAGE FEES	18,669.92	23,451.17	73,825.89	70,353.51	281,414.00
FBO FUEL FLOWAGE FEES	12,456.60	3,267.17	34,619.61	9,801.51	39,206.00
GA LANDNG FEES	48,365.93	65,725.25	167,094.32	197,175.75	788,703.00
FUEL REIMBURSEMENT & OTHER	9,916.99	-	34,998.83	-	-
LESSEE AIRFIELD REIMBURSEMENT	224,538.76	317,271.75	719,140.28	951,815.25	3,807,261.00
Total Revenues	**313,948.20**	**409,715.34**	**1,029,678.93**	**1,229,146.02**	**4,916,584.00**
Expenses					
AIRFIELD PERSONNAL COSTS	187,243.31	262,855.92	581,421.81	788,567.76	3,154,271.00
ADMINISTRATION	55,353.94	47,642.17	195,978.63	142,926.51	571,706.00
FACILITY	39,556.98	53,549.17	135,128.91	160,647.51	642,590.00
MAINTENANCE	31,793.97	45,668.08	117,149.58	137,004.24	548,017.00
CONTINGENCY	-	-	-	-	-
Total Expenses	**313,948.20**	**409,715.34**	**1,029,678.93**	**1,229,146.02**	**4,916,584.00**
Net Income(Loss)	**-**	**-**	**-**	**-**	**-**

TWEED-NEW HAVEN AIRPORT AUTHORITY
AUTHORITY ADMIN ACCOUNT
Income Statement September 30, 2026

	September		Year to Date		Budget
	Actual	Budget	Actual	Budget	Board Approved (Annual)
Revenues					
BASE RENT - LESSEE **	52,328.16	51,167.00	156,984.48	153,501.00	614,000.00
REVENUE SHARE - LESSEE	11,284.06	10,833.00	35,152.72	32,499.00	130,000.00
REIMBURSABLE EXPENSES & OTHER ***	4,800.00	31,305.00	4,800.00	93,915.00	375,668.00
Total Revenues	**68,412.22**	**93,305.00**	**196,937.20**	**279,915.00**	**1,119,668.00**
Expenses					
EXECUTIVE DIRECTOR SALARY	13,269.22	14,375.00	46,442.27	43,125.00	172,500.00
EXECUTIVE DIRECTOR TAXES AND BENEFITS	1,612.20	2,156.00	5,642.70	6,468.00	25,875.00
ADMINISTRATIVE STAFF	10,159.74	5,507.00	35,276.11	16,521.00	66,081.00
ECONOMIC IMPACT STUDY	-	-	-	-	-
LEGAL, AUDIT, ACCOUNTING & OTHER SERVICES	11,939.78	22,575.00	29,864.30	67,725.00	270,905.00
REIMBURSABLE LEGAL, AUDIT & OTHER COSTS	50,862.50	27,500.00	70,217.49	82,500.00	330,000.00
CONSULTANT FOR CAPITAL PROJECTS	-	-	-	-	-
BOND ISSUANCE COSTS	4,800.00	12,500.00	4,800.00	37,500.00	150,000.00
OTHER ADMIN COSTS	4,306.59	2,442.00	8,521.96	7,326.00	29,307.00
CONTINGENCY	-	6,250.00	-	18,750.00	75,000.00
Total Expenses	**96,950.03**	**93,305.00**	**200,764.83**	**279,915.00**	**1,119,668.00**
Net Income(Loss)	**(28,537.81)**	**-**	**(3,827.63)**	**-**	**-**

** Base Rent calculation in the approved budget based on the latest CPI data available at the time. Budget projected a CPI increase of 2.71% over fiscal year 2026. Actual CPI from commencement of the Lease and Development Agreement in August 2022 through May of 2026 was 14.17%. Revised estimate of Base Rent now $627,938.

*** Amount of reimbursements subject to review for eligibility

TWEED-NEW HAVEN AIRPORT AUTHORITY
Income Statement September 30, 2026

	September		Year to Date		
	Airfield Account	**Auth. Admin Acc.**	**Airfield Account**	**Auth. Admin Acc.**	**Authority Total**
Revenues					
AIRPORT REVENUE	79,492.45	-	275,539.82	-	275,539.82
FUEL REIMBURSEMENT	9,916.99	-	34,998.83	-	34,998.83
BASE RENT LESSEE	-	52,328.16	-	156,984.48	156,984.48
REVENUE SHARE LESSEE	-	11,284.06	-	35,152.72	35,152.72
LESSEE AIRFIELD REIMBURSEMENT	224,538.76	-	719,140.28	-	719,140.28
OTHER	-	4,800.00	-	4,800.00	4,800.00
Total Revenues	**313,948.20**	**68,412.22**	**1,029,678.93**	**196,937.20**	**1,226,616.13**
Expenses					
AIRPORT EXPENSES	114,688.22	4,306.59	412,207.11	8,521.96	420,729.07
AIRPORT PAYROLL & BENEFITS	187,243.31	-	581,421.81	-	581,421.81
AUTHORITY MANAGEMENT	-	25,041.16	-	87,361.08	87,361.08
ECONOMIC IMPACT STUDY	-	-	-	-	-
LEGAL, AUDIT & ACCOUNTING	-	11,939.78	-	29,864.30	29,864.30
REIMBURSABLE LEGAL, AUDIT & OTHER COSTS	-	50,862.50	-	70,217.49	70,217.49
CONSULTANT FOR CAPITAL PROJECTS	-	-	-	-	-
BOND ISSUANCE COSTS	-	4,800.00	-	4,800.00	4,800.00
AVPORTS - MGT FEES	12,016.67	-	36,050.01	-	36,050.01
Total Expenses	**313,948.20**	**96,950.03**	**1,029,678.93**	**200,764.83**	**1,230,443.76**
Net Income(Loss)	**-**	**(28,537.81)**	**-**	**(3,827.63)**	**(3,827.63)**

TWEED-NEW HAVEN AIRPORT AUTHORITY

Balance Sheet-Governmental Fund Type and Account Groups

September 30, 2026

DRAFT - UNAUDITED

Assets	
Cash and equivalents	$ 675,293
Account receivable, net	1,786,976
Due from (to) Capital Fund	136,960
Prepaid expenses and other assets	21,424
Total assets	$ 2,620,652
Liabilities and Fund Balances	
Accounts payable	$ 2,051,585
Accrued Expenses and other current liabilities	(0)
Fund Balance	569,068
Total liabilities and fund balances	$ 2,620,652

HVN Enplanement Report

Destination	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Total (12-months)
MCO	10,416	6,651	6,485	6,841	8,570	6,809	5,523	7,141	7,333	5,828	7,148	7,313	7,980	83,622
FLL	5,362	3,534	3,705	4,415	6,204	4,458	4,628	6,836	6,642	3,979	4,152	3,771	4,158	56,482
DJT	2,778	1,627	2,228	3,577	5,275	4,318	4,473	5,519	4,543	2,447	2,492	2,527	2,746	41,772
TPA	3,173	3,064	3,369	3,394	4,005	2,832	3,213	4,218	4,297	2,698	3,920	4,174	4,285	43,469
RSW	2,014	1,350	2,567	2,763	5,383	3,252	4,385	5,686	5,235	2,642	2,744	2,362	2,874	41,243
SRQ	1,528	975	1,217	2,235	3,048	2,407	2,333	2,926	2,244	1,423	1,301	1,017	1,540	22,666
RDU	5,553	4,354	4,711	4,621	5,001	2,610	2,762	3,750	4,348	3,630	4,068	4,150	4,280	48,285
BNA	2,866	2,232	2,792	2,143	1,686	542	1,266	2,354	2,542	2,562	2,575	2,520	2,664	25,878
MYR	3,940	2,549	3,068	2,273	1,826	994	1,337	2,502	2,913	2,766	3,217	3,197	3,768	30,410
CHS	2,716	1,850	1,863	1,723	1,619	875	1,257	2,419	2,742	2,304	2,636	2,713	2,854	24,855
ILM	2,551	1,761	2,068	1,727	1,532	839	654	979	1,204	1,343	2,099	2,682	2,529	19,417
BWI	1,034	806	1,012	1,137	921	653	1,071	1,779	2,109	2,529	1,954	2,198	1,562	17,731
SAV	1,123	0	0	432	546	109	567	1,177	1,466	1,187	1,196	1,295	1,234	9,209
DAB	1,452	1,029	1,342	1,530	1,635	1,187	977	1,292	1,483	1,294	1,342	1,423	820	15,354
GSP	1,217	964	1,322	1,070	1,179	873	678	1,222	1,430	1,151	1,337	1,294	1,346	13,866
SJU	2,472	0	1,177	1,847	2,280	2,154	1,945	2,557	2,532	2,520	2,221	2,430	2,067	23,730
VPS	1,125	0	0	0	0	0	0	0	0	0	0	0	0	0
ATL	3,332	2,556	3,517	2,942	3,215	2,002	1,944	2,665	3,106	3,173	2,984	2,766	3,387	34,257
USA	2,615	2,330	2,742	2,839	2,684	1,345	2,277	3,146	3,678	2,892	2,539	2,244	2,839	31,555
TYS	1,231	1,005	1,087	959	593	165	0	0	0	0	660	1,058	1,003	6,530
HOU	1,175	887	1,262	982	595	292	578	1,318	1,311	1,200	1,152	1,202	1,132	11,911
TVC	693	0	0	0	0	0	0	0	0	0	0	0	0	0
LAL	1,494	1,212	1,591	1,467	1,729	1,077	1,667	2,656	2,650	2,711	2,904	2,804	2,303	24,771
IAD	1,130	688	831	784	370	135	0	0	0	0	0	0	0	2,808
MSY	0	0	926	879	828	425	0	0	0	0	0	0	0	3,058
VRB	534	0	0	552	711	841	631	813	827	171	0	0	0	4,546
ORF	1,153	348	515	395	479	91	330	530	580	530	538	648	757	5,741
RIC	589	566	739	505	642	520	492	621	707	854	844	884	1,005	8,379
JAX	1,820	1,313	1,793	1,590	1,705	1,235	1,528	2,184	1,803	1,003	1,606	2,416	2,409	20,585
DFW	1,265	1,008	1,270	1,018	787	812	834	1,119	1,319	1,088	1,119	1,195	931	12,500
DTW	1,135	849	1,004	1,027	566	129	0	117	501	1,154	1,210	1,177	1,241	8,975
ORD	1,512	1,203	1,114	1,470	1,665	877	594	1,039	1,429	2,599	2,538	2,610	2,568	19,706
PWM	398	0	0	0	0	0	0	0	0	0	0	0	0	0
EYW	0	0	0	382	865	829	825	977	621	0	0	0	0	4,499
CLE	0	0	0	0	0	0	0	0	0	0	512	1,018	846	2,376
IND	0	0	0	0	0	0	0	0	0	0	442	988	841	2,271
IAH (Starts Sept. 26)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
BQN (Starts Nov. 26)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	315	189	295	543	615	118	147	41	0	0	491	849	129	3,417
Total EPAX	71,711	46,900	57,612	60,062	68,759	45,805	48,916	69,583	71,595	57,678	63,941	66,925	68,098	725,874

Avelo	63,147	42,437	52,030	54,385	61,899	39,741	43,004	61,693	63,396	50,860	57,148	59,433	60,396	646,422
Breeze	8,564	4,463	5,582	5,677	6,860	6,064	5,912	7,890	8,199	6,818	6,793	7,492	7,702	79,452

August 2025 - August 2026 DOWN 5%
Previous 12-Months UP 1%

	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Total (12-months)
Current 12-Month Period	71,711	46,900	57,612	60,062	68,759	45,805	48,916	69,583	71,595	57,678	63,941	66,925	68,098	725,874
Prior 12-Month Period	58,431	42,939	51,691	52,360	65,934	50,687	55,049	66,160	68,990	58,775	64,150	68,826	71,711	717,272
% Change	23%	9%	11%	15%	4%	-10%	-11%	5%	4%	-2%	0%	-3%	-5%	1%

Source: Bureau of Transportation Statistics, T-100 Domestic Segment (U.S. Carriers)